

Report of the

# **Sylff Administrators Meeting 2014**

*Challenges and Opportunities in an Interconnected World*

December 8–10, Tokyo, Japan



## **SYLFF ADMINISTRATORS MEETING 2014**

In December 2014, the Tokyo Foundation hosted a meeting for administrators of the Ryoichi Sasakawa Young Leaders Fellowship Fund (Sylff) on the theme of “Challenges and Opportunities in an Interconnected World.” The approximately 120 participants of the highly fruitful meeting not only learned about recently introduced programs, including the option of switching to a new financial scheme, but also strengthened their ties with the Sylff community, including over 10 invited Sylff fellows who have emerged as leaders embodying the Sylff ideal.

This report of the Sylff Administrators Meeting has been prepared by the Tokyo Foundation to promote a better understanding of the mission of the Sylff program and its decentralized focus, facilitate interuniversity dialogue and collaboration, and, most importantly, to maintain and build on the momentum generated by the meeting to enrich the Sylff experience and elevate the value of a Sylff fellowship.

The Tokyo Foundation expresses its deepest gratitude to all representatives of Sylff institutions who took the time to attend the meeting in Tokyo and for their contributions and friendship during the meeting. We hope you will enjoy reading this report.

Leadership Development  
The Tokyo Foundation

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*All personal names in the booklet follow the Western order: given name first.*



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# CONTENTS

<i>Welcome Remarks by Masahiro Akiyama, Tokyo Foundation .....</i>	<i>2</i>
<i>Opening Remarks by Yohei Sasakawa, Nippon Foundation .....</i>	<i>4</i>
<i>The Roles of the Nippon Foundation and the Tokyo Foundation .....</i>	<i>6</i>
<i>A New Financial Scheme for Enhanced Sustainability .....</i>	<i>8</i>
<i>A Conversation with Sylff Fellows .....</i>	<i>10</i>
<i>Back to Basics: Sylff Program Operations .....</i>	<i>13</i>
<i>Post-Fellowship Empowerment (1): SRA .....</i>	<i>15</i>
<i>The Power of Music .....</i>	<i>17</i>
<i>Post-Fellowship Empowerment (2): SLI .....</i>	<i>18</i>
<i>Issues and Prospects in Higher Education .....</i>	<i>20</i>
<i>Idea Generation: New Programs for Sylff Fellows .....</i>	<i>24</i>
<i>Closing Remarks by Sanae Oda, Tokyo Foundation .....</i>	<i>26</i>
<i>Dialogue with Tokyo Foundation Experts (1): Fiscal Consolidation vs. Stimulus Spending .....</i>	<i>28</i>
<i>Dialogue with Tokyo Foundation Experts (2): Balancing Development and the Environment .....</i>	<i>30</i>
<i>Appendix 1 .....</i>	<i>32</i>
<i>List of Participants, Welcome Dinner, Farewell Dinner, Group Photo</i>	
<i>Appendix 2</i>	
<i>Sylff Administrators Meeting 2014 Program</i>	



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# WELCOME REMARKS

MASAHIRO AKIYAMA, PRESIDENT, TOKYO FOUNDATION

Good morning ladies and gentlemen, and thank you very much for coming all the way to Tokyo to participate in the Sylff Administrators Meeting. It's unfortunate that it is so cold in Tokyo now, but I think as we start our discussions, we will soon warm up.

I'm very glad you are here this morning, and taking this opportunity, I would like to express my sincere appreciation to your unchanging cooperation with Sylff endowment management and program operations.

The Sylff Administrators Meeting is held every few years. It's an opportunity for Sylff Steering Committee members from around the world and Tokyo Foundation staff to come together and discuss common challenges and ways to achieve more effective operations so we can enrich this unique program. The meeting enables participants to reconfirm Sylff's guiding principles and to deepen our understanding of the aims of the Sylff program. For this reason, we've invited members of the Nippon Foundation, the donor of the endowments at each university, and Sylff fellows to join our discussion. I hope that you will take advantage of the sessions and your free time to expand your Sylff network.

We held our last Sylff Administrators Meeting four years ago in Beppu, Oita. Since then, Tokyo Foundation program officers have visited all 69 Sylff schools around the world and have been made aware of the issues faced by each university, perhaps the most challenging being the low interest rates that have continued since the Lehman crisis. As a result, a number of schools have had difficulty in generating sufficient income to provide fellowships.

In order to ensure the long-term sustainability of the Sylff program, which has supported so many outstanding fellows to date, we are introducing a new financial scheme in cooperation with the Nippon Foundation. Each Sylff institution will be given a choice of whether or not to switch to the new scheme. Under the new arrangement, universities will be able to focus their energy on identifying the best candidates and enriching program operations, including follow-up initiatives.

In this regard, we'd like to further discuss with you how we can make this unique program more effective, attracting the best students with the leadership qualities to bring about needed changes

*We want to discuss with you how we can make this unique program more effective, attracting the best students with the leadership qualities to bring about needed changes in society in each country.*



in society in each country. We're very interested in tackling this challenge and making this program more effective. Some of the sessions will take up this issue.

One feature of Sylff is that it offers more than financial fellowships. It also supports fellows in their research pursuits and in undertaking leadership initiatives. We

have invited over 10 fellows to this meeting who have participated in these support programs and who have emerged as leaders embodying the Sylff ideals of advancing local initiatives with global perspectives. By ensuring the sustainability of the Sylff program, we will continue to develop such leaders in countries around the world. During the meeting we hope to learn from the fellows how we can further strengthen our network and enrich our program.

As one of Japan's leading public policy think tanks, the Tokyo Foundation offers proposals addressing the many issues confronting our society. Some of these topics will be explored in depth through dialogue among Sylff participants and Tokyo Foundation policy experts. We will also be delving into some of the major challenges facing higher education, such as those posed by globalization and the IT revolution.

By encouraging unstructured dialogue and a frank exchange of views on these and other topics, I hope that we can deepen our knowledge and understanding of the different conditions in our respective countries.

I hope you will enjoy the meeting. Thank you very much.





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# OPENING REMARKS

YOHEI SASAKAWA, CHAIRMAN, NIPPON FOUNDATION

I would like to first of all extend my warmest welcome to the representatives from the Sylff institutions from all over the world for coming to attend this meeting. It is an ideal occasion for us, the Nippon Foundation and Tokyo Foundation, here in Tokyo to express our deepest gratitude for your continued dedication to the successful management of the Sylff program.

Almost 30 years have passed since the Sylff program was established. It was at a time that our world was facing unprecedented challenges. The Cold War was ending; the world was becoming increasingly unipolar; environmental degradation was being put on the table for serious debate; some regions were being plagued by famine; ethnic conflicts were on the rise; and many developing countries were striving to achieve democratization.

All these factors made us anticipate that the world was heading toward instability. Feeling a strong need for leaders with the ability to address forthcoming challenges, we launched the Sylff program in 1987 as the solution to our apprehension. Sylff fellows are individuals who are eager to use their expertise for the common benefit of mankind. They are capable of transcending ethnic, religious, racial, and national boundaries, and at the same time respect diversity of cultures and values. And they have the power to motivate, inspire, win empathy, and influence society. To date, there are over 15,000 fellows with these qualifications in the world from the 69 Sylff endowed institutions in 44 countries. There are already fellows who are actively addressing local, regional, and global issues in the sectors of business, government, non-profit organizations and academia.

I would like to express my gratitude to each Sylff institution for having a deep understanding of the purpose for which the Sylff program was founded, and for identifying and selecting such excellent students, whom you are so dedicatedly fostering into leaders capable of meeting the needs of our times.

In the last 30 years since the inception of the Sylff program, the world has changed at an increasing pace. The world in which we live in today is a very unstable place, and we face a broad array of problems, such as war and terrorism, economic disparities,





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global warming, depletion of natural resources, food insecurity, and the spread of infectious diseases. Moreover the problems are becoming more complex and globalized, and requiring greater multilateral initiatives and collaboration. Such being the world today, there is, and will be, great need for leaders such as the Sylff fellows who are able to exert their influence even in such unstable situations thanks to their training that has equipped them with an overarching view of the world.

As you are all aware we have introduced a new scheme in order to ensure more sustainable grounds to nurture Sylff fellows. But the new scheme is not intended to take autonomy away from the Sylff endowed institutions in identifying, selecting, and supporting the fellows. The original scheme will remain as an option for those who feel it most appropriate to be maintained. We ask the administrators to continue your excellent work. Your role is vital to the program, and we need your continued input and advice in order to make Sylff an even more effective program.

Now, I would like to welcome the Sylff fellows who have gathered here from different parts of the world to be with us. We are very touched that your thoughts have remained close to the Sylff program long after your graduation and that you continue to be active members as alumnae. Some of you have also put in tremendous effort to help revitalize the Sylff program at your alma mater. I am always looking forward to meeting the Sylff fellows in action whenever I visit a Sylff institution or am on an overseas trip for our international projects. I would like to ask the fellows to continue your efforts as leaders to make the world a better place for all of humanity.

In this day and age, we can be easily connected through the Internet and SNS wherever we are. Yet, we have asked you to take the trouble to gather here in Tokyo because we felt that it is important to meet directly in person, face-to-face. I would like for you all to make the best of the next three days to share your experiences, exchange ideas, and deepen your relationship with members from

different institutions. We would also appreciate it very much if you would get to know us—the Nippon Foundation and the Tokyo Foundation—even better.

I would like to close by expressing, once again, my deep and sincere appreciation for your strong commitment to the Sylff program.

Thank you very much.

*Sylff fellows are capable of transcending ethnic, religious, racial, and national boundaries, and at the same time respect diversity of cultures and values.*



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# ROLES OF THE NIPPON FOUNDATION AND TOKYO FOUNDATION

*Sylff is a unique program prioritizing local initiatives in developing leaders with a global perspective. Correspondingly, its organizational framework is also quite unique and decentralized, with the Nippon Foundation and Tokyo Foundation working together to maintain and further develop this framework. What are their respective roles and responsibilities, and how do they go about fulfilling their missions?*

*Speakers: Akiko Imai, Executive Director, Tokyo Foundation  
Tatsuya Tanami, Executive Director, Nippon Foundation*

## **Akiko Imai, Tokyo Foundation**

The Nippon Foundation is the donor or the funding organization of the Sylff program, having provided endowments of 1 million US dollars directly to each Sylff institution. The Tokyo Foundation, meanwhile, is responsible for overall program management,



working in close cooperation with each Sylff institution to ensure sound program operations. We also offer grants for the research and social action activities of fellowship recipients and promote networking among fellows and endowed institutions, thus playing a direct role in cultivating and supporting future leaders around the world.

The Tokyo Foundation does much more than administer fellowship programs, though. In fact, in Japan, we're far better known as one of the country's leading public policy think tanks—a not-for-profit, non-partisan institute for policy research. Unlike many other Japanese think tanks, most of which are affiliated with government agencies or financial institutions, we're completely independent of any political or commercial organization. From our central location near the National Diet Building and Kasumigaseki—home to the nation's bureaucracy—we're equipped to carry out independent policy research and to make proposals that reach opinion leaders in Japan and abroad.

Our recent policy proposals cover such issues as conserving Japan's land resources, achieving energy integration and diversification, establishing an independent fiscal institution, and broadening the scope of development cooperation to ensure Japan's national security.



## Basic Structure of Sylff Program



Policy research alone, though, isn't enough to bring about positive changes in society. We need people to lead the innovation, and that's why we combine policy research with leadership development initiatives. Sylff isn't the only program we administer, moreover. We also promote Japanese-language education through a scheme called NF-JLEP; foster social entrepreneurs to spearhead sustainable BOP businesses in developing countries; and offer a half-year, intensive weekend program designed to encourage mid-career municipal officers to become change agents in their communities through innovative approaches and practices.

We also actively disseminate information on Japanese politics, economy, and society through our website so that Japan's experience can be broadly shared with the global community. For more information, please visit our website at [www.tokyofoundation.org/en](http://www.tokyofoundation.org/en).

### ***Tatsuya Tanami, Nippon Foundation***

The Nippon Foundation is one of the largest grant-making organizations in the world, and it supports and runs a wide variety of programs domestically and internationally, including the Sylff program. The principle of the foundation is "The world is one family; all mankind are brothers and sisters," and its slogan is "Share the Pain. Share the Hope. Share the Future." The principle and the slogan of sharing are pushing the foundation to transcend boundaries, such as politics, ethnicity and nationality, and to work for a fairer, a more secure world.

The Nippon Foundation makes grants for some projects while it implements others on its own focusing on three fields: maritime affairs, domestic welfare, and international cooperative support. In the field of international cooperative support, the foundation's initiatives range from the support for people with disabilities in Asia and peace-building efforts in Myanmar to food security in sub-Saharan Africa. One of the best-known projects of the foundation is leprosy elimination. The foundation also implements fellowship and scholarship programs, since the foundation puts much value on education and leadership-building. The Nippon Foundation always seeks to help nurture leaders who are capable of addressing cross-boundary problems in cross-boundary ways in a world facing increasingly multi-faceted challenges through programs like Sylff.



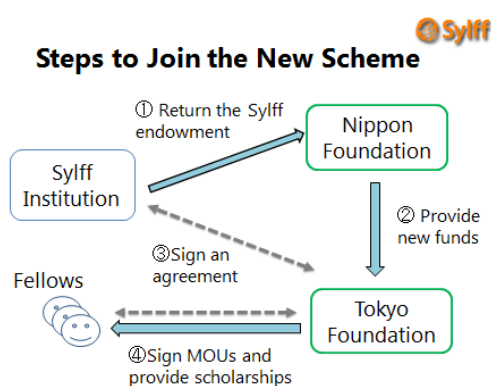


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# A NEW FINANCIAL SCHEME FOR ENHANCED SUSTAINABILITY

*Many universities have had difficulty generating enough investment income for fellowships owing to the low interest rates of key currencies that have prevailed since the Lehman crisis. A new financial scheme, called the “Sylff Fellowship Program,” is thus being offered to help such universities overcome this challenge and continue developing future leaders for many more years to come. Like the existing scheme, it calls for decentralized leadership development activities, but it expands the endowment management options of Sylff administrators to enhance the program’s sustainability. What advantages does the new scheme have, how does it differ from existing arrangements, and what must universities do to participate?*

**Speaker:** Takashi Suzuki, Director for Leadership Development and Research Fellow, Tokyo Foundation



Takashi Suzuki gave an explanation of the new financial scheme to enhance the sustainability of the Sylff program.

The world financial crisis of 2008 had a devastating effect on many institutions in the Sylff community. To address this situation, the New Investment Guidelines were introduced in March 2011. However, it has become apparent that successful endowment management is often beyond the capacity of individual institutions.

A new financial scheme is thus being introduced to enhance the sustainability of the entire program. Universities can choose to either shift to the new scheme or remain with the existing arrangement. The gist of the two schemes is as follows:

1. The Tokyo Foundation will conduct financial investment and provide fellowships directly to selected students. The Sylff institutions will focus on identifying the best students and following up on Sylff fellows, without having to worry about generating sufficient income for fellowships. Fellows under this program will qualify for all support programs, which will continue to be provided by the Tokyo Foundation.
2. Sylff institutions will continue to be responsible for sound program operations and endowment management, as before.



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The Sylff philosophy and values will remain unchanged under the new financial scheme. Fellows will be called Sylff fellows and continue to be eligible to apply for Sylff support programs, while institutions will be recognized as Sylff institutions. A Sylff institution can either stay with the current scheme or move to the new scheme.

Several questions were raised by Sylff program administrators. One critical issue concerned the notion of “final selection” by the Foundation. Under the new scheme, Sylff institutions nominate fellowship candidates, and the recipients are selected by the Foundation. Some Sylff institutions expressed reservations about this clause.

In response, it was clarified that the Foundation would “confirm” the eligibility of the nominated candidates, as stipulated in the Agreement with the Sylff institution, and that the nominations would, in principle, be respected.





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# CONVERSATION WITH SYLFF FELLOWS

*What are the qualities of a leader who is both sensitive to global trends and dedicated to meeting local, community needs? The Sylff program is committed to supporting fellows both during the fellowship period and in their post-graduation careers so they can make valuable contributions to society in their own, unique ways.*

*Moderator: Mari Suzuki, Director, Leadership Development, Tokyo Foundation*

*Speakers: Aluoka Otieno, Sylff fellow, 2000, University of Nairobi*

*Ann Marie Murphy, Sylff fellow, 1994–96, Columbia University*

*Stefan Jarolimek, Sylff fellow, 2004–07, University of Leipzig*

*Loukas Spanos, Sylff fellow, 1999–2000, National & Kapodistrian University of Athens*

There is no single list of criteria that can universally be applied in identifying “leaders of tomorrow” from among the pool of applicants; Sylff institutions are asked to decide the kind of leader they think would be most effective in overcoming differences and contributing to the good of their respective communities and countries. In this session, four outstanding Sylff fellows embodying the Sylff ideal of socially engaged leadership made presentations that gave administrators a better idea of what to look for in selecting candidates.

## ***Aluoka Otieno***



The Sylff award assisted me in enhancing coordination and networking with peers in my university and with NGOs and paved the way for grassroots leadership. This exposure instilled in me the passion to work in promoting human rights; fundamental freedoms and rights; peace and democratization; and the empowerment of the vulnerable. In August 2013, using a Sylff Leadership Initiatives award, I organized a seminar in Kenya,

which was in the midst of a historic transition under a new constitution, on ways to build a government that works for the people. The event attracted over 150 civic leaders and public officials from Kisumu County. I am continuing to search for models of community empowerment and alternative leadership while pursuing a PhD at the University of Nairobi.



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### ***Ann Marie Murphy***

I am a second generation American, whose grandparents were poor immigrants from Ireland. After quitting my job at a bank on Wall Street, I moved to Asia and that opened my eyes to how different the world can look. After returning to New York, I entered Columbia University's graduate school and was granted two years of Sylff support to earn my PhD. In all of my work, I try to see international problems from multiple perspectives and suggest ways in which countries can overcome their differences. I am grateful to Sylff, and the gratitude inspires me to help the next generation of students along their own intellectual and professional journeys.



### ***Stefan Jarolimek***



In 2004, a local Sylff association called ALUS (Association of Leipzig University Sylff-Fellows) was established. Since 2006, it has been a legal, registered association, and currently I am one of the board members. We regularly organize colloquiums on the issue of change in Central and Eastern Europe and other timely topics. These events are open to not only Sylff-fellows but to all interested stakeholders. In addition, we hold cultural events, public discussions, and photo exhibitions. We are proud that ALUS is one of the first local associations that organized an international Sylff Fellows Forum with fellows from four other countries.

### ***Loukas Spanos***

Diversity and motivation are two key values of Sylff. My role in the Greek government from 2009 coincided with an extremely challenging period; during the financial crisis and in the face of Greek sovereign default, I was involved in high-level meetings and negotiations with EU and IMF executives and interacted with key players. My ability to integrate diverse views and conflicting interests as well as to under-





stand the importance of the cultural dimension, were an outgrowth of my Sylff years. I was also personally involved and collaborated with Sylff steering committee members in restarting Sylff investments, which were interrupted by the 2008 crisis. I can truly say that the Sylff spirit guided me and motivated me to help to keep Sylff alive and active in Athens.





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# BACK TO BASICS: SYLFF PROGRAM OPERATIONS

*Understanding and adhering to the guidelines in the Sylff Operation Manual are keys to stable endowment management, effective program operations, and the attracting of outstanding fellows. What additional steps can be taken to enrich the Sylff experience for both fellows and Sylff institutions? This session featured presentations by several schools that have succeeded in elevating the value of Sylff fellowships and have undertaken various initiatives to achieve the aims of the Sylff program.*

**Presenter:** Yoko Kaburagi, Program Officer, Tokyo Foundation

**Speakers:** Naomi Collins, Coordinator, Sasakawa Programmes, Massey University

Sonja Steinbrech, Director of Degree Program Enrollment, School of International Relations and Pacific Studies, University of California, San Diego

Akio Kamiko, Vice-President, Ritsumeikan Asia Pacific University

This session was aimed at enhancing understanding of the basic principles of Sylff program operations and endowment management under the current scheme.

The session started with a presentation by Yoko Kaburagi on Sylff program operations, focusing on the role of Sylff institutions. Given the “decentralized” approach to program operations, she noted, Sylff institutions play an essential part in realizing the Sylff mission, namely, by selecting those applicants that they feel possess the leadership qualities needed to meet the particular challenges in

their respective communities. Sylff

institutions were urged to revisit and adjust program operations in accordance with the changing needs of society.

Kaburagi’s comments were followed by presentations by three Sylff institutions on the various initiatives they have implemented to elevate the value of Sylff fellowships and enrich the Sylff experience.



## SYLFF MISSION

*Cultivate leaders of tomorrow who  
will contribute to the common  
good of humankind*

*Support the education of out-  
standing students pursuing gradu-  
ate-level study in the social sci-  
ences and humanities*



Naomi Collins defined Sylff as the most highly competitive and lucrative fellowship program in New Zealand and emphasized the importance of conducting interviews to identify the best students, not only with regard to academic achievements but also leadership potential. She introduced recent initiatives that have been effective in connecting fellows with diverse academic backgrounds.



Sonja Steinbrech described how the selection of Sylff fellows has been incorporated into the UCSD admission process,



leading to the awarding of Sylff fellowship to the brightest, top-tier students. The experience of Sylff fellows are enriched by inviting them to participate in privileged university events and gatherings with Sylff fellow and visitors from different countries.

Akio Kamiko shared the APU steering committee's success in enhancing the value of the Sylff program and in attracting outstanding students. The committee, in response to a decline in the number of applicants, changed the screening procedures and the scope of the fellowship program, thereby enabling the continued selection of bright students.





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# POST-FELLOWSHIP EMPOWERMENT (1): SYLFF RESEARCH ABROAD

*The Tokyo Foundation implements a number of additional “support programs” that provide direct support to fellows, one of them being Sylff Research Abroad (SRA), which gives fellows an opportunity to conduct research in a foreign country toward their PhD dissertations. SRA helps award recipients broaden their research, and Sylff institutions are encouraged to introduce this program to eligible fellows. This session provided an outline of the program, its application schedule, conditions, and recent trends. Several SRA recipients were invited to speak about their SRA research and its impact on their academic careers.*

*Presenter: Tomoko Yamada, Program Officer, Tokyo Foundation*

*Speakers: Paulina Berrios, Sylff fellow, 2003–04, University of Chile (SRA 2011)  
Mihoko Sakurai, Sylff fellow, 2013–14, Keio University (SRA 2013)  
Xuan Nguyen, Sylff fellow, 2010, University of New South Wales (SRA 2010)*



The session began with an outline of SRA by Tomoko Yamada, followed by presentations by SRA recipients on how the award enriched their dissertations and contributed to furthering their academic careers.

Using the SRA award, Paulina Berrios collected data in Chile for her doctoral dissertation. Her research focused on the academic work of part-time professors at universities in Santiago and on how these institutions value

and regulate the academic work of those faculty members. Through the SRA experience, she was able to substantially improve her interviewing skills and gained a deeper knowledge on university administration. Her PhD research led to a position as an institutional research analyst at the State University of New York in the United States.

Mihoko Sakurai is currently conducting research into disaster-resilient information systems for local governments. Her research was prompted by the devastating effect the





March 2011 Great East Japan Earthquake had on information systems of regional municipalities. With the SRA award, she conducted research at the University of Georgia in the United States, receiving advice from Dr. Richard Watson, the J. Rex Fuqua Distinguished Chair for Internet Strategy at the university, who advocates building “frugal information systems” to prepare for future disasters. Sakurai commented that SRA enabled her to internationalize her research, her academic career, and herself, opening up new opportunities.



Xuan Nguyen received a Sylff fellowship while pursuing a PhD in the economics program at the University of New South Wales in Sydney, Australia. With an SRA award, he conducted research on trade and intellectual property rights for three weeks in 2010 under the supervision of Professor Jota Ishikawa of Hitotsubashi University, Japan, a top trade economist. Through this experience, he was able to connect with other leading professors and to participate in the Asia Pacific Trade Seminars (APTS). Nguyen emphasized the importance of such networks and said that his connections remain strong and effective to this day.





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# THE POWER OF MUSIC

*There are three renowned music universities in the Sylff community. Through the Sylff Chamber Music Seminars, supported by the Tokyo Foundation, fellows from the three schools train and perform together, comparing performance styles and differences in interpretation, thereby broadening their range of expression. This session featured videos of the fellows' activities in the Chamber Music Seminar, as well as an August 2012 charity concert for areas devastated by the March 2011 earthquake and tsunami in Tohoku, Japan.*

*Presenter:           Bärli Nugent, Assistant Dean and Director of Chamber Music, The Juilliard School*





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## POST-FELLOWSHIP EMPOWERMENT (2): SYLFF LEADERSHIP INITIATIVES

*Leadership is best nurtured through the active exercise of it, so grants are provided under Sylff Leadership Initiatives (SLI)—another “support program” provided directly by the Tokyo Foundation—to fellows eager to implement a project aimed at social change in the community. This session provided an outline of the program, its application procedures, and screening criteria. Several SLI recipients were invited to speak about the projects they implemented and the impact they had on society.*

**Presenter:** Eriko Ishikawa, Program Officer, Tokyo Foundation

**Speakers:** Carl-Emmanuel Fisbach, Sylff fellow, 2010–11, Paris Conservatoire (SLI 2013)

Sherilyn Tan Siy, Sylff fellow, 2004–07, Ateneo de Manila University (SLI 2013)

Aluoka Otieno, Sylff fellow, 2000, University of Nairobi (SLI 2013)

Eriko Ishikawa opened the session with an overview of the SLI program, including application trends and selection criteria. Among the five criteria for an award—initiative, social relevance, originality, feasibility, and social impact—the most important, she emphasized, was whether or not the project was initiated by the Sylff fellow him- or herself. After her presentation, three SLI recipients spoke about their projects as concrete examples of leadership initiatives that embody the Sylff mission.

Carl-Emmanuel Fisbach introduced his SLI project entitled, “The Musician-Citizen: Participative Music-Making in Disadvantaged Areas and Pedagogical Training for Saxophonists, Lima, Peru,” which was an outgrowth of questions about the musician’s role in the society that were prompted by his participation in the Sylff-related Michinoku Wind Orchestra charity event in August 2012. The project in Lima consists of two activities: music workshops for children and professional training for young saxophone teachers, expected to become local leaders who will take over the project. He commented that his biggest challenge has been to play the dual roles of instrumental performer and project organizer; this, though, he noted, is an essential step to becoming a musician who is fully engaged in society.







Sherilyn Tan Siy introduced her SLI project entitled “Our Community, Our Resources: Increasing Food Security.” She described the severe situation in her home country, the Philippines, where—despite the fact that more than a quarter of the population fall below the poverty line—much food is wasted due to inefficiencies in the food supply chain. As she has become involved in a food banking initiative in Japan, which

matches foods destined to be discarded with those who need them to satisfy a basic human need, she organized a symposium that was supported by SLI and invited potential stakeholders, such as farmers, retailers, transport companies, government officials, and members of nonprofit organizations to explore the possibilities of establishing a functional food banking system in the Philippines.

Aluoka Otieno introduced his project entitled “From Promise to Reality: Kisumu Leadership and Development Conference.” After the humanitarian crisis of 2007, Kenya promulgated a new constitution to decentralize its political decision-making process. This conference aimed to develop sustainable and engaged good governance among local county leaders and other stakeholders. In addition to having worked at international organizations and for foreign governments as a governance consultant, Otieno has been committed as a local leader in his home town Kisumu. This broad background and experience enabled him to invite a variety of stakeholders to the conference and to realize Sylff’s mission of leadership transcending differences.





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# ISSUES AND PROSPECTS IN HIGHER EDUCATION

*Globalization is having a major impact on higher education, as reflected in the enhanced cross-border mobility of students and faculty members. Advances in Internet technology, moreover, are enabling free access to lectures by renowned professors, which could significantly alter the role universities play. Universities offer more than just a degree, however, and play an important role in the community. These issues were examined from various angles—reflecting the diversity of the Sylff community—in an effort to shed new light on the future of higher education. The sessions on “Issues and Prospects in Higher Education” began with presentations by several education experts, after which participants broke out into smaller groups to discuss one of the topics in-depth.*

*Moderator: Carlos Azzoni, Professor of Economics, University of São Paulo*  
*Speakers: Radoslaw Rybkowski, Sylff fellow, 1997, Jagiellonian University*  
*Paul Dunmore, Professor, School of Accountancy, Massey University*  
*Rux Prompalit, Sylff fellow, 2002–03, University of Oregon*

The purpose of the sessions was to share and deepen understanding of the challenges confronting higher education through group discussion. The specific topics explored were:

1. Higher Education’s Responses to Globalization: Challenges and Opportunities
2. Massive Online Open Courses (MOOCs) and Their Affinity with Higher Education Institutions
3. Contribution of Higher Education Institutions to the Local Community

At the beginning of Session 8, presentations were delivered on issues associated with each of the three topics. This was followed by small group discussions during Session 9 and a wrap-up plenary in Session 11, during which representatives of each group summarized the comments made during the breakouts. The sessions provided an excellent opportunity to learn of other universities’ best practices and helped promote closer networking and cooperative ties among Sylff institutions.







On the topic of “Higher Education’s Responses to Globalization,” Radoslaw Rybkowski spoke on the evolution and current status of the Bologna Process. Drawing on its long history of higher education, Europe is advancing the Bologna Process to promote the mobility of students, researchers, and faculty members, thereby facilitating learning and the sharing of knowledge. The Process has produced a series of important changes, such as the introduction of two cycles of education (undergraduate/graduate) and the European Credit Transfer System (ECTS). Signatory countries and institutions of higher learning in those countries face a number of challenges, however.

Issues raised following the presentation, both during the breakout and plenary sessions, included the international rankings of universities, quality assurance, English as a lingua franca, academic freedom and standards, and the mobility of students and faculty. Comments were made that although there are many problems to be overcome, the Bologna Process is actually working, thanks to the perception within the EU that mobility is a positive development. Reasons were cited on why mobility has not progressed in other countries, and suggestions were made on how it can be further encouraged in such countries, including the United States. While mobility is a shared value, participants noted there are still many details that must be worked out.





Regarding “MOOCs and their Affinity with Higher Education Institutions,” Paul Dunmore described his experience of teaching students on-line at Massey University. The emergence of MOOCs, he said, was the result of a number of developments and phenomena in the 1990s. Recently, the number of MOOCs providers has proliferated, including EdX, Coursera, NovoEd, Udacity, and Futurelearn, competing with individual universities. Many problems remain to be resolved, however, such as monitoring the level of study, transition from “informal” to “formal” education settings, acceptance of completion certificate issued by “for fee” institutions, development of a MOOCs business model, unbundling of roles of educations in terms of content development and delivery, academic support services, and assessment and examination.

Additional problems associated with MOOCs were raised from the floor, such as contents that are too basic, the mismatch between a donor’s objectives and the needs of learners, plagiarism, certificate verification, and the likelihood that the market would be monopolized by a few players. It was also pointed out that MOOCs can have a positive impact on fulfilling the increasing needs for higher education at affordable cost and that MOOCs are unlikely to completely replace universities, since they cannot provide “physical” institutions and the real interaction necessary for serious academic pursuits.

Rux Prompalit, speaking on the theme of the “Contribution of Higher Education Institutions to the Local Community,” commented that one role of higher education is to foster ethical citizens committed to building peace and defending human rights and democratic values. The concept of “university social responsibility” (USR), he noted, is making institutions of higher learning more responsive to the needs of the local community. Payap University, for example, has institutionalized its commitment to the





community through a wide range of projects, from the preservation of minority languages to the delivery of prosthetic devices. Challenges may be overcome, Prompalit said, by promoting innovation with a regional focus, developing human capital within regions, and promoting social, cultural, and environmental development.

Other participants raised such issues as divergent definitions of the “community” depending on the national or institutional context and the difficulty of measuring community contributions in terms of funding, budgeting, branding, and reputation building. Since universities are engaged in the nurturing of future generations, it was pointed out that they can have a significant impact on the shape of society. Universities may face a dilemma, though, when society asks them to take on a greater public service role despite inadequate infrastructure.





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## IDEA GENERATION: NEW PROGRAMS FOR SYLFF FELLOWS

*Tapping deeper into the diverse resources of the Sylff community can help fellows expand their academic and professional horizons and enrich their social engagement initiatives. What additional programs would best enable fellows to further develop and exercise leadership, both in the community and at the national or global level? To facilitate the discussion, Sylff fellows shared their ideas for new support programs. This session also introduced a support program that is being relaunched in 2015—the Sylff Fellows Forum—that will invite outstanding fellows from around the world to discuss critical global issues.*

**Moderator:** Keita Sugai, Program Officer, Tokyo Foundation

**Speakers:** Joyashree Roy, Sylff Programme Director and Professor of Economics,  
Jadavpur University

Loukas Spanos, Sylff fellow, 1999–2000, National & Kapodistrian University of Athens

Dinasas Abdella, Sylff fellow, 2004, Utrecht University



The Tokyo Foundation will be reinforcing its support programs in the coming years, and this session was held to share new ideas for such programs, proposed by Sylff fellows, with program administrators and Foundation members. The concept of a Sylff Fellows Forum, to be relaunched in fiscal 2015 at Jadavpur University, India, was also introduced at this session.



Based on the ideas suggested during a brainstorming session among the fellows, Loukas Spanos and Dinasa Abdella made presentations on ways to enhance Sylff's visibility and to bolster global collaboration among the fellows. Some of the ideas included: (1) utilization of social networking services like LinkedIn to keep up-to-date on the activities of other fellows and facilitate communication; (2) closer collaboration between Sylff program administrators and fellows, such as by encouraging fellows to participate in program operations and university activities to strengthen the "Sylff identity"; (3) sharing of best practices in program operations and endowment management; and (4) issuance of "Sylff Passports" to Sylff fellows as a token of shared identity.



As for the Sylff Fellows Forum, Joyashree Roy, representing the host institution, presented some possible themes. The Tokyo Foundation seeks to convene one global Fellows Forum every year. At the end of the session, Keita Sugai emphasized that the Tokyo Foundation is expanding the scale and scope of the support programs and that he looks forward to active support from Sylff institutions when those programs are launched.





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# CLOSING REMARKS

SANAE ODA, EXECUTIVE DIRECTOR, TOKYO FOUNDATION



First of all, I'd like to say it's been a great pleasure listening to the presentations by Sylff administrators and fellows over the past three days, and I've also immensely enjoyed our private conversations. I've learned a great deal and was moved by the many wonderful initiatives being taken around the world to enrich the Sylff experience.

As you might have guessed from the way we organized the sessions this year, one area that we at the Tokyo Foundation are very keen on reinforcing is our support programs for both current and graduated fellows. These programs give us an opportunity to make a direct contribution to the development of outstanding leaders at both the community and global levels.

The task of identifying such leaders, though, is an ongoing process with no easy answers. In fact, some of you may be leaving here with many more new questions about the qualities we look for in a Sylff leader. In a way, that's exactly what we hoped for, because we're not here to provide the answers but to help you formulate the ques-

tions. It's up to you—the individual universities in our Sylff community—to decide what qualities are best suited to addressing the most daunting challenges faced by your community, your country, and our precious world. That's what makes Sylff such a special and unique program.

I hope you'll take advantage of this decentralized focus to continue making that extra effort to identify

*It's up to you—the individual universities in our Sylff community—to decide what qualities are best suited to addressing the most daunting challenges faced by your community, your country, and our precious world.*



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truly remarkable and inspiring leaders from among the pool of applicants. And we're ready to offer all the support we can.

Let me wrap up by offering a big "thank you" to Mr. Sasakawa and everyone at the Nippon Foundation for helping us organize this event. And I'd like to express my very



deep gratitude to all of you for taking the trouble to attend this meeting. I hope it was as informative and rewarding for you as it has been for me. And last but not least, I'd like to acknowledge the fantastic job that members of the Tokyo Foundation have done to make this meeting a great success. It's been a real team effort over the past year involving our entire staff—those with the blue name tags. They've been working so hard during the meeting, both on- and offstage, to make sure everything went smoothly. Would you please join me in giving them a big hand?

Please think of us as your friends and partners in making Sylff an even richer and more meaningful program, and I look forward to working with you in the months and years ahead.

Congratulations and thank you very much.



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DIALOGUE WITH TOKYO FOUNDATION EXPERTS (1):

## FISCAL CONSOLIDATION VS. STIMULUS SPENDING

*One mission of the Sylff community spanning 44 countries is to bring together the knowledge and experience of experts from around the world to gain a fuller understanding of major issues affecting global society and contribute to their resolution. Can Abe-nomics pull Japan out of economic stagnation and contribute to fiscal consolidation? What are the policies being adopted by other industrial countries? Will reducing public debt invariably mean lower social welfare benefits? This session, featuring policy experts from the Tokyo Foundation, actively invited input from the floor to gain new insights into the challenges confronting many countries, including those where mounting fiscal debt is just beginning to pose a threat.*

**Moderator:** Zentarō Kamei, Director of Policy Research and Research Fellow, Tokyo Foundation

**Speakers:** Alan V. Deardorff, John W. Sweetland Professor of International Economics and Professor of Economics and Public Policy, University of Michigan

Uwe Vollmer, Professor of Economics, University of Leipzig; Director of the Institute for Theoretical Economics

Sota Kato, Senior Fellow and Project Manager, Tokyo Foundation

**Commentators:** Gundars Berzins, Chancellor, University of Latvia

Lars Gösta Magnusson, Professor and Dean of the Faculty of the Social Sciences, Uppsala University

Takashi Mihara, Research Fellow and Project Manager, Tokyo Foundation

Members of the Sylff community and Tokyo Foundation experts engaged in dialogue on the fiscal situation faced by countries around the world. Speakers and commentators discussed a broad range of topics dealing with the choice many governments are being forced to make between fiscal austerity and stimulus spending.

Alan Deardorff noted the importance of spending based on the needs of the economy





and avoiding fiscal deficits where possible. Spending should be focused on building infrastructure to increase productivity, he said, and to stimulate economic activity.

Uwe Vollmer described Germany's fiscal consolidation plans and emphasized the merits of an austerity policy. He explained how Germany was able to stabilize its economy by introducing a balanced budget provision (debt brake) and embedding it into its constitution in order to lower the deficit. From 2020, the federal states will not be permitted to run any structural deficits at all.

Sota Kato gave an overview of the pros and cons of three options Japan has to achieve fiscal consolidation: (1) simply grow the economy, (2) increase taxes, or (3) cut spending. He explained the risks and reasons behind Prime Minister Shinzo Abe's decision to postpone a hike in the consumption tax, noting that politics may present the biggest obstacle to fiscal consolidation. .

Commentators Gundars Berzins and Lars Gösta Magnusson introduced Latvia's and Sweden's experiences in fiscal consolidation, respectively, while Takashi Mihara pointed to issues in Japan's social security—the biggest expenditure item in the budget that keeps growing every year.

The participants noted that there is no single solution and that there are dilemmas posed by either policy.





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DIALOGUE WITH TOKYO FOUNDATION EXPERTS (2):

## BALANCING DEVELOPMENT AND THE ENVIRONMENT

*The IPCC's Fifth Assessment Report, which highlighted rising risks to the world's water and food, has also provoked a rethinking of activities linked to climate change. How are countries balancing the needs for economic growth with the importance of protecting the environment? Questions and comments from the floor were encouraged in examining these and other topics relating to global warming and its impact on international relations.*

**Moderator:** *Tsuneo Watanabe, Director of Policy Research and Senior Fellow, Tokyo Foundation*

**Speakers:** *Joyashree Roy, Sylff Programme Director and Professor of Economics, Jadavpur University*

*Guiwen Liu, Director, International Affairs Office, Chongqing University; Professor, School of Construction Management and Real Estate*

*Hikaru Hiranuma, Research Fellow and Project Manager, Tokyo Foundation*

**Commentators:** *Jonathan Shalfi, Sylff fellow, 2012-2014, Graduate School of International Relations and Pacific Studies, UC San Diego*

*Ippeita Nishida, Research Fellow and Project Manager, Tokyo Foundation*

*Taisuke Abiru, Research Fellow and Project Manager, Tokyo Foundation*



The second dialogue session with Tokyo Foundation policy experts focused on achieving an optimum balance between the needs for economic growth and the importance of protecting the environment. The three speakers presented case studies from India, China, and Japan, respectively.



Joyashree Roy, a lead author of the IPCC's *Fifth Assessment Report*, explained the policy implications of the report, stressing that climate change is a common global problem requiring international cooperation and the harmonization of local, national, and regional policies on a wide variety of issues. She also emphasized the important role networks will play in influencing the future course of global trends.

Guiwen Liu described the Green Growth Project, a recent Chinese initiative to protect the environment. Under this national program, China promotes the construction of "green buildings" to conserve resources, protect the environment, reduce pollution, and provide healthy, comfortable, and efficient spaces for people. The government's roles include providing economic incentives to encourage green building development and enhancing the public's awareness and knowledge of green buildings.

Hikaru Hiranuma gave an overview of Japan's energy supply system, advocating the establishment on an integrated system incorporating renewal energy sources to reduce the country's dependence on nuclear power. One viable model, he said, is that being implemented in Spain that has reduced fluctuations in the energy supply despite its strong dependence on "weather-reliant" energy sources.

Jonathan Shalfi, Ippeita Nishida, and

Taisuke Abiru commented on the role technological developments can play in mitigating the burden on industrial activities on the environment and pointed to the need to enhance the public's awareness of energy realities.





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## APPENDIX 1

# LIST OF PARTICIPANTS

### STEERING COMMITTEE MEMBERS

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#### AUSTRALIA

##### **UNSW AUSTRALIA BUSINESS SCHOOL**

*Jennifer Hislop*

#### AUSTRIA

##### **UNIVERSITY OF MUSIC AND PERFORM- ING ARTS VIENNA**

*Dorothea Maria Riedel*

*Bojana Tesan*

#### BRAZIL

##### **UNIVERSITY OF SÃO PAULO**

*Carlos Roberto Azzoni*

#### BULGARIA

##### **SOFIA UNIVERSITY "ST. KLIMENT OHRIDSKI"**

*Alexander Victorovich Fedotoff*

#### CANADA

##### **YORK UNIVERSITY**

*Barbara Crow*

#### CHILE

##### **UNIVERSITY OF CHILE**

*Paula Castillo*

#### CHINA

##### **FUDAN UNIVERSITY**

*Xiaoyuan Feng*

*Chunlin Yu*

##### **JILIN UNIVERSITY**

*Guangcui Zhang*

##### **LANZHOU UNIVERSITY**

*Weiguo Lu*

*Baotian Pan*

##### **NANJING UNIVERSITY**

*Zhong Yang*

*Yue Zhou*

##### **PEKING UNIVERSITY**

*Ya Deng*

*Jie Yu*

##### **CHONGQING UNIVERSITY**

*Guiwen Liu*

*Lichun Shu*

##### **INNER MONGOLIA UNIVERSITY**

*Fulin Feng*

##### **XINJIANG UNIVERSITY**

*Taxifulati Teyibai*

*Kui Wang*

##### **YUNNAN UNIVERSITY**

*Chenyang Li*

*Xian Xiao*

##### **SUN YAT-SEN UNIVERSITY**

*Shanmin Li*

#### DENMARK

##### **UNIVERSITY OF COPENHAGEN**

*Pernille Winther*

#### EGYPT

##### **AMERICAN UNIVERSITY IN CAIRO**

*Yasmine Ali Mohamed Ibrahim*

#### Fiji

##### **UNIVERSITY OF THE SOUTH PACIFIC**

*Shaiza Zaria Janif*

#### FRANCE

##### **CONSERVATOIRE NATIONAL SUPÉRIEUR DE MUSIQUE ET DE DANSE DE PARIS**

*Camille Perrier*

##### **INSEAD**

*Helle Jensen*



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GERMANY

**UNIVERSITY OF LEIPZIG**

*Uwe Vollmer*

GREECE

**NATIONAL & KAPODISTRIAN**

**UNIVERSITY OF ATHENS**

*Konstantinos Buraselis*

HUNGARY

**CORVINUS UNIVERSITY OF BUDAPEST**

*Balázs Hámosi*

**HUNGARIAN ACADEMY OF SCIENCES**

*Mariann Tarnóczy*

INDIA

**JADAVPUR UNIVERSITY**

*Joyashree Roy*

**JAWAHARLAL NEHRU UNIVERSITY**

*Rakesh Kumar Verma*

*Bupinder Zutshi*

INDONESIA

**GADJAH MADA UNIVERSITY**

*Didi Achjari*

*Danang Sri Hadmoko*

ISRAEL

**BEN-GURION UNIVERSITY OF THE**

**NEGEV**

*Stavi Baram*

ITALY

**INSTITUTE OF POLITICAL EDUCATION**

**"PEDRO ARRUPE"**

*Massimo Massaro*

JAPAN

**KEIO UNIVERSITY**

*Akira Koshiura*

*Hideyuki Tokuda*

**WASEDA UNIVERSITY**

*Kazunobu Imoto*

**RITSUMEIKAN ASIA PACIFIC UNIVERSITY**

*Akio Kamiko*

*Michiaki Yanagawa*

JORDAN

**UNIVERSITY OF JORDAN**

*Rami Moustafa Ali*

KENYA

**UNIVERSITY OF NAIROBI**

*Eunice Wanjiru Mutitu*

LATVIA

**UNIVERSITY OF LATVIA**

*Gundars Berzins*

*Alina Grzhibovska*

MALAYSIA

**UNIVERSITY OF MALAYA**

*Mohd Hamdi Abd Shukor*

MEXICO

**EL COLEGIO DE MÉXICO**

*Jean-Francois Prud'homme*

MONGOLIA

**NATIONAL ACADEMY OF GOVERNANCE**

*Batshukh Shairii*

NETHERLANDS

**UTRECHT UNIVERSITY**

*Dinasas Abdella*

NEW ZEALAND

**MASSEY UNIVERSITY**

*Naomi Collins*

*Paul Dunmore*

NORWAY

**UNIVERSITY OF OSLO**

*Karen Crawshaw Johansen*

*Hege Merete Knutsen*

PHILIPPINES

**ATENEO DE MANILA UNIVERSITY**

*John Paul Claudio Vergara*

POLAND

**JAGIELLONIAN UNIVERSITY**

*Andrzej Stefan Mania*

PORTUGAL

**UNIVERSITY OF COIMBRA**

*Joaquim Manuel Costa Ramos de  
Carvalho*



---

SERBIA

**UNIVERSITY OF BELGRADE**

*Ljiljana Markovic*

*Dalibor Soldatic*

*Aleksandra Vranes*

SOUTH AFRICA

**UNIVERSITY OF THE WESTERN CAPE**

*David Fisher*

*Lorna Benita Holtman*

*Ncedikaya E. Magopeni*

SPAIN

**UNIVERSITY OF DEUSTO**

*Jose M. Guibert*

SWEDEN

**UPPSALA UNIVERSITY**

*Ingela Anna Karin Johansson*

*Lars Gösta Magnusson*

SWITZERLAND

**GRADUATE INSTITUTE OF INTERNATIONAL AND DEVELOPMENT STUDIES**

*Dominic Florian Eggel*

THAILAND

**CHIANG MAI UNIVERSITY**

*Puangpetch Dhanasin*

TURKEY

**ANKARA UNIVERSITY**

*Yalcin Karatepe*

UNITED STATES

**FLETCHER SCHOOL OF LAW AND DIPLOMACY**

*Nora Moser McMillan*

**UNIVERSITY OF CALIFORNIA, BERKELEY**

*Maria Vicenta Carkovic*

**PRINCETON UNIVERSITY**

*Karen L. McGuinness*

**UNIVERSITY OF MICHIGAN**

*Alan Verne Deardorff*

**COLUMBIA UNIVERSITY**

*Waichi Ho*

**PORTLAND STATE UNIVERSITY**

*Margaret Carter Everett*

**UNIVERSITY OF CALIFORNIA, SAN DIEGO**

*Sonja Steinbrech*

**UNIVERSITY OF TEXAS AT AUSTIN**

*Eric Hirst*

**HOWARD UNIVERSITY**

*Linda Jones*

**THE JUILLIARD SCHOOL**

*Bärli Nugent*

VIETNAM

**VIETNAM NATIONAL UNIVERSITY,**

**HANOI**

*Tuyet Thi Nguyen*

*Thi Thanh Tam Nguyen*

SYLFF FELLOWS

---

AUSTRALIA

**UNSW AUSTRALIA BUSINESS SCHOOL**

*Xuan Thanh Nguyen*

CHILE

**UNIVERSITY OF CHILE**

*Paulina A. Berrios-Cortes*

CZECH REPUBLIC

**CHARLES UNIVERSITY**

*Štěpán Holub*

FRANCE

**CONSERVATOIRE NATIONAL SUPÉRIEUR DE MUSIQUE ET DE DANSE DE PARIS**

*Carl-Emmanuel Fisbach*

GERMANY

**UNIVERSITY OF LEIPZIG**

*Stefan Jarolimek*



---

GREECE

**NATIONAL AND KAPODISTRIAN UNIVERSITY OF ATHENS**

*Loukas Spanos*

JAPAN

**KEIO UNIVERSITY**

*Mihoko Sakurai*

*Tatsuya Yamamoto*

KENYA

**UNIVERSITY OF NAIROBI**

*Aluoka Nashon Otieno*

PHILIPPINES

**ATENEO DE MANILA UNIVERSITY**

*Sherilyn Tan Siy*

POLAND

**JAGIELLONIAN UNIVERSITY**

*Radoslaw Rybkowski*

UNITED STATES

**COLUMBIA UNIVERSITY**

*Ann Marie Murphy*

**UNIVERSITY OF OREGON**

*Rux Prompalit*

**UNIVERSITY OF CALIFORNIA, SAN DIEGO**

*Jonathan Shalfi*

---

NIPPON FOUNDATION

*James Huffman*

*Tatsuaki Kobayashi*

*Yohei Sasakawa*

*Tatsuya Tanami*

---

TOKYO FOUNDATION

*Taisuke Abiru*

*Masahiro Akiyama*

*Takeo Ando*

*Yumi Arai*

*Takaaki Asano*

*Mikiko Fujiwara*

*Tetsuya Fukagawa*

*Mikako Hanada*

*Hikaru Hiranuma*

*Akiko Imai*

*Akiko Inagaki*

*Mami Ino*

*Shigeki Inoue*

*Eriko Ishikawa*

*Yoko Kaburagi*

*Zentaro Kamei*

*Sota Kato*

*Nozomu Kawamoto*

*Yoriko Maekawa*

*Takafumi Matsui*

*Kaoru Matsushita*

*Takashi Mihara*

*Mariko Nakazaki*

*Ippeita Nishida*

*Sanae Oda*

*Masako Ohkuma*

*Yoichi Sato*

*Kenji Someno*

*Keita Sugai*

*Mayumi Sugita*

*Takashi Suzuki*

*Mari Suzuki*

*Junko Suzuki*

*Nobuko Tanaka*

*Nobumasa Tanaka*

*Asako Uemura*

*Tsuneo Watanabe*

*Tomoko Yamada*

*Satoko Yanoma*

*Shoko Yoshihara*



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# WELCOME DINNER

*Akebono Room, Hotel Okura*





# FAREWELL DINNER

*First Floor, Nippon Foundation Building*









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APPENDIX 2

**SYLFF ADMINISTRATORS  
MEETING 2014 PROGRAM**

*(Reprint of the program booklet distributed at the meeting in Tokyo)*







# **Sylff Administrators Meeting 2014**

*Challenges and Opportunities in  
an Interconnected World*



**December 8-10**

**Tokyo, Japan**

ORGANIZED BY THE TOKYO FOUNDATION







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# CONTENTS

<i>Message from the Organizer .....</i>	<i>2</i>
<i>Message from the Donor .....</i>	<i>3</i>
<i>Program .....</i>	<i>4</i>
<i>List of Participants .....</i>	<i>10</i>
<i>Participant Biographies .....</i>	<i>14</i>
<i>Logistical Information .....</i>	<i>34</i>
<i>Directions .....</i>	<i>36</i>

*All personal names in the booklet follow the Western order: given name first.*



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# MESSAGE FROM THE ORGANIZER

MASAHIRO AKIYAMA, PRESIDENT, TOKYO FOUNDATION



A warm and cordial welcome to you all, and thank you so much for coming all the way to Tokyo to attend the Sylff Administrators Meeting. This meeting will focus on “Challenges and Opportunities in an Interconnected World” and will give Sylff steering committee members and Tokyo Foundation staff a chance to discuss ways to enrich the Sylff program.

Tokyo Foundation program officers have visited all 69 Sylff schools over the past several years and have been made aware of the issues faced by each university, perhaps the most challenging being the difficulty of generating income to provide fellowships under the prevailing low interest rates. To ensure the program’s sustainability, we’re giving Sylff schools the option of switching to a new financial scheme—

being introduced in cooperation with the Nippon Foundation—that will enable universities to focus their energy on identifying the best candidates and enriching program operations.

Sylff offers more than just fellowships; it also supports fellows in their research pursuits and in undertaking leadership initiatives. We’ve invited over 10 fellows who have participated in additional support programs offered by the Tokyo Foundation and who have emerged as leaders embodying Sylff ideals. We will have a chance to hear from them over the next few days.

As one of Japan’s leading think tanks, the Tokyo Foundation offers policy proposals addressing key issues confronting society. Our policy experts will join you in a number of sessions to explore such topics so that we may deepen our knowledge and understanding of conditions in our respective countries. We will also delve into issues faced by institutions of higher education. These discussions will hopefully also contribute to further enhancing the effectiveness of Sylff program operations.

I hope that you’ll find the sessions over the next few days informative and rewarding and that you’ll also have an opportunity to enjoy some of the sights around Japan!



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# MESSAGE FROM THE DONOR

YOHEI SASAKAWA, CHAIRMAN, NIPPON FOUNDATION

I would like to extend a warm welcome to the Sylff administrators and fellows who have travelled from around the world to attend the Sylff Administrators Meeting, here in Tokyo.

Many of the problems we face today are ones that span the globe. The issues of global warming, food crises or the spread of infectious diseases, are local problems and at the same time, global problems. No country can escape their impact, and no country can resolve them alone. These increasingly complex issues can only be solved through initiatives that transcend the boundaries of each country.

Launched in 1987, the Sylff program aims to identify and nurture future leaders who have the passion and ability to address these challenges to serve the common interests of humanity, by transcending religious, ethnic, national and other boundaries while respecting diversity in culture and values.

The Sylff program has endowed scholarship programs in 69 institutions in 44 countries. Over 15,000 students have received fellowships since its launch and are now working on the frontlines of various sectors such as government, business and academia and are making positive contributions to their communities and regions. Sylff has introduced a new financial scheme to ensure that the program is able to continue nurturing such remarkable individuals.

In closing, I would like to convey my deep appreciation to the Sylff institutions for their commitments. Let us continue to work together to nurture global leaders who will contribute to the betterment of the world.





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# PROGRAM

*Meeting Venue: 2nd Floor Conference Room, Nippon Foundation Building, 1-2-2 Akasaka, Minato-ku*

## SUNDAY, DECEMBER 7

*Participants arrive with own travel arrangements*

18:00–19:30     *Optional Welcome Cocktail at Hotel Okura (Oak Room, 2nd fl., Main Building)*

## MONDAY, DECEMBER 8

8:00–8:40         Registration (please be seated in the conference room by 8:50)

9:00–9:15         Welcome remarks by **Masahiro Akiyama**, President, Tokyo Foundation

9:15–9:30         Opening remarks by **Yohei Sasakawa**, Chairman, Nippon Foundation

9:30–10:00        **Session 1. Roles of the Nippon Foundation and Tokyo Foundation**

Sylff is a unique program prioritizing local initiatives in developing leaders with a global perspective. Correspondingly, its organizational framework is also quite unique and decentralized, with the Nippon Foundation and Tokyo Foundation working together to maintain and further develop this framework. What are their respective roles and responsibilities, and how do they go about fulfilling their missions?

*Speakers:*         *Akiko Imai, Executive Director, Tokyo Foundation*  
                              *Tatsuya Tanami, Executive Director, Nippon Foundation*

10:00–11:00        **Session 2. A New Financial Scheme for Enhanced Sustainability**

Many universities have had difficulty generating enough investment income for fellowships owing to the low interest rates of key currencies that have prevailed since the Lehman crisis. A new financial scheme, called the “Sylff Fellowship Program,” is thus being offered to help such universities overcome this challenge and continue developing future leaders for many more years to come. Like the existing scheme, it calls for decentralized leadership development activities, but it expands the endowment management options of Sylff administrators to enhance the program’s sustainability. What advantages does the new scheme have, how does it differ from existing arrangements, and what must universities do to participate?

*Speaker:*            *Takashi Suzuki, Director for Leadership Development and Research Fellow, Tokyo Foundation*

11:00–11:30        *Coffee Break*



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11:30–13:00

**Session 3. Conversation with Sylff Fellows**

What are the qualities of a leader who is both sensitive to global trends and dedicated to meeting local, community needs? The Sylff program is committed to supporting fellows both during the fellowship period and in their post-graduation careers so they can make valuable contributions to society in their own, unique ways.

*Moderator:*

*Mari Suzuki, Director, Leadership Development, Tokyo Foundation*

*Speakers:*

*Aluoka Otieno, Sylff fellow, 2000, University of Nairobi*

*Ann Marie Murphy, Sylff fellow, 1994–96, Columbia University*

*Stefan Jarolimek, Sylff fellow, 2004–07, University of Leipzig*

*Loukas Spanos, Sylff fellow, 1999–2000, National & Kapodistrian University of Athens*

13:00–14:00

*Lunch*

14:00–14:30

*Photo Session*

14:30–16:00

**Session 4. Dialogue with Tokyo Foundation Experts (1): Fiscal Consolidation vs. Stimulus Spending**

One mission of the Sylff community spanning 44 countries is to bring together the knowledge and experience of experts from around the world to gain a fuller understanding of major issues affecting global society and contribute to their resolution. Fiscal conditions deteriorated in many countries following the global financial crisis of 2007–08, and many are being forced to make a difficult choice between fiscal austerity policies and deficit spending to stimulate economic activity. Can Abenomics pull Japan out of economic stagnation and contribute to fiscal consolidation? What are the policies being adopted by other industrial countries? Will reducing public debt invariably mean lower social welfare benefits? This session, featuring policy experts from the Tokyo Foundation, will actively invite input from the floor so we may gain new insights into the challenges confronting many countries, including those where mounting fiscal debt is just beginning to pose a threat.

*Moderator:*

*Zentaro Kamei, Director of Policy Research and Research Fellow, Tokyo Foundation*

*Speakers:*

*Alan V. Deardorff, John W. Sweetland Professor of International Economics and Professor of Economics and Public Policy, University of Michigan*

*Uwe Vollmer, Professor of Economics, University of Leipzig; Director of the Institute for Theoretical Economics*

*Sota Kato, Senior Fellow and Project Manager, Tokyo Foundation*

*Commentators:*

*Gundars Berzins, Chancellor, University of Latvia*

*Lars Gösta Magnusson, Professor and Dean of the Faculty of the Social Sciences, Uppsala University*

*Takashi Mihara, Research Fellow and Project Manager, Tokyo Foundation*

18:00–20:00

*Welcome Dinner at Hotel Okura (Akebono Room, 1st fl., Main Building)*



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## TUESDAY, DECEMBER 9

9:00–10:30

### **Session 5. Back to Basics: Sylff Program Operations**

Understanding and adhering to the guidelines in the Sylff Operation Manual are keys to stable endowment management, effective program operations, and the attracting of outstanding fellows. What additional steps can be taken to enrich the Sylff experience for both fellows and Sylff institutions? This session will feature presentations by several schools that have succeeded in elevating the value of Sylff fellowships and have undertaken various initiatives to achieve the aims of the Sylff program.

*Presenter:*

*Yoko Kaburagi, Program Officer, Tokyo Foundation*

*Speakers:*

*Naomi Collins, Coordinator, Sasakawa Programmes, Massey University*

*Sonja Steinbrech, Director of Degree Program Enrollment, School of International Relations and Pacific Studies, University of California, San Diego*

*Akio Kamiko, Vice-President, Ritsumeikan Asia Pacific University*

10:30–11:00

*Coffee Break*

11:00–12:00

### **Session 6. Post-Fellowship Empowerment (1): Sylff Research Abroad**

The Tokyo Foundation implements a number of additional “support programs” that provide direct support to fellows, one of them being Sylff Research Abroad (SRA), which gives fellows an opportunity to conduct research in a foreign country toward their PhD dissertations. SRA is an excellent way for award recipients to broaden their research, and Sylff institutions are encouraged to introduce this program to eligible fellows. The session will provide an outline of the program, its application schedule, conditions, and recent trends. Several SRA recipients will be invited to speak about their SRA research and its impact on their academic careers.

*Presenter:*

*Tomoko Yamada, Program Officer, Tokyo Foundation*

*Speakers:*

*Paulina Berrios, Sylff fellow, 2003–04, Universidad de Chile (SRA 2011)*

*Mihoko Sakurai, Sylff fellow, 2013–14, Keio University (SRA 2013)*

*Xuan Nguyen, Sylff fellow, 2010, University of New South Wales (SRA 2010)*

12:00–13:30

### **Lunch Session. The Power of Music**

There are three renowned music universities in the Sylff community. Through the Sylff Chamber Music Seminars, supported by the Tokyo Foundation, fellows from the three schools train and perform together, comparing performance styles and differences in interpretation, thereby broadening their range of expression. This session will feature videos of the fellows’ activities in the Chamber Music Seminar, as well as an August 2012 charity concert for areas devastated by the March 2011 earthquake and tsunami in Tohoku, Japan.

*Presenter:*

*Bärli Nugent, Assistant Dean and Director of Chamber Music, The Juilliard School*



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13:30–14:30

**Session 7. Post-Fellowship Empowerment (2): Sylff Leadership Initiatives**

Leadership is best nurtured through the active exercise of it, so grants are provided under Sylff Leadership Initiatives (SLI)—another “support program” provided directly by the Tokyo Foundation—to fellows eager to implement a project aimed at social change in the community. This session will provide an outline of the program, its application procedures, and screening criteria. Several SLI recipients will be invited to speak about the projects they implemented and the impact they had on society.

*Presenter:* Eriko Ishikawa, Program Officer, Tokyo Foundation

*Speakers:* Carl-Emmanuel Fisbach, Sylff fellow, 2010–11, Paris Conservatoire (SLI 2013)  
Sherilyn Tan Siy, Sylff fellow, 2004–07, Ateneo de Manila University (SLI 2013)  
Aluoka Otieno, Sylff fellow, 2000, University of Nairobi (SLI 2013)

14:30–15:00

*Coffee Break*

15:00–16:00

**Session 8. Issues and Prospects in Higher Education (1): Plenary**

Globalization is having a major impact on higher education, as reflected in the enhanced cross-border mobility of students and faculty members. Advances in Internet technology, moreover, are enabling free access to lectures by renowned professors, which could significantly alter the role universities play. Universities offer more than just a degree, however, and play an important role in the community. These issues will be examined from various angles—reflecting the diversity of the Sylff community—in an effort to shed new light on the future of higher education. The session will start with presentations by several education experts, after which participants will break out into smaller groups to discuss one of the topics in-depth.

*Moderator:* Carlos Azzoni, Professor of Economics, University of São Paulo

*Speakers:* Radoslaw Rybkowski, Sylff fellow, 1997, Jagiellonian University  
Bridget Heywood, Assistant Vice-Chancellor (Research, Academic & Enterprise), Massey University  
Rux Prompalit, Sylff fellow, 2002–03, University of Oregon

18:00–20:00

*Fellows Gathering (by invitation only), venue TBA*

**WEDNESDAY, DECEMBER 10**

8:30–10:00

**Session 9. Issues and Prospects in Higher Education (2): Group Discussion**

To more closely examine the three topics covered in Session 8, participants will break out into six small discussion groups—two for each topic, namely: (1) higher education’s responses to globalization: challenges and opportunities, (2) MOOCs and its affinity with higher education institutions, and (3) contribution of higher education institutions to the local community.

10:00–10:30

*Coffee Break*



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10:30–12:00

**Session 10. Dialogue with Tokyo Foundation Experts (2): Balancing Development and the Environment**

The IPCC's *Fifth Assessment Report*, which highlighted rising risks to the world's water and food, has also provoked a rethinking of activities linked to climate change. How are countries balancing the needs for economic growth with the importance of protecting the environment? In this session, questions and comments from the floor will be encouraged in examining these and other topics relating to global warming and its impact on international relations.

*Moderator:*

*Tsuneo Watanabe, Director of Policy Research and Senior Fellow, Tokyo Foundation*

*Speakers:*

*Joyashree Roy, Sylff Programme Director and Professor of Economics, Jadavpur University*

*Guiwen Liu, Director, International Affairs Office, Chongqing University; Professor, School of Construction Management and Real Estate*

*Hikaru Hiranuma, Research Fellow and Project Manager, Tokyo Foundation*

*Commentators:*

*Jonathan Shalfi, Sylff fellow, 2012–2014, Graduate School of International Relations and Pacific Studies, UC San Diego*

*Ippeita Nishida, Research Fellow and Project Manager, Tokyo Foundation*

*Taisuke Abiru, Research Fellow and Project Manager, Tokyo Foundation*

12:00–13:00

*Lunch*

13:00–14:30

**Session 11. Issues and Prospects in Higher Education (3): Plenary**

Each group representative will summarize the comments made during the breakout session as a prelude to further discussion among all participants. The session will provide an excellent opportunity to learn of other universities' best practices and will hopefully lead to closer networking and cooperative ties among Sylff institutions.

14:30–15:00

*Coffee Break*

15:00–16:30

**Session 12. Idea Generation: New Programs for Sylff Fellows**

Tapping deeper into the diverse resources of the Sylff community could help fellows expand their academic and professional horizons and enrich their social engagement initiatives. What additional programs would best enable fellows to further develop and exercise leadership, both in the community and at the national or global level? To facilitate the discussion, Sylff fellows will share their ideas for new support programs. This session will also introduce a support program that is being relaunched 2015—the Sylff Fellows Forum, that will invite outstanding fellows from around the world to discuss critical global issues.

*Moderator:*

*Keita Sugai, Program Officer, Tokyo Foundation*

*Speakers:*

*Joyashree Roy, Sylff Programme Director and Professor of Economics, Jadavpur University*

*Loukas Spanos, Sylff fellow, 1999–2000, National & Kapodistrian University of Athens*

*Dinasas Abdella, Sylff fellow, 2004, Utrecht University*



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16:30–16:40      Closing remarks by **Sanae Oda**, Executive Director, Tokyo Foundation

19:00–21:00      *Farewell Dinner at Nippon Foundation Building (Bow Room, 1st fl.)*

**THURSDAY, DECEMBER 11**

*Free time/optional tours*

**FRIDAY, DECEMBER 12**

*Participants depart with own travel arrangements*



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# LIST OF PARTICIPANTS

## STEERING COMMITTEE MEMBERS

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### AUSTRALIA

#### **UNSW AUSTRALIA BUSINESS SCHOOL**

*Jennifer Hislop*

### AUSTRIA

#### **UNIVERSITY OF MUSIC AND PERFORMING ARTS**

##### **VIENNA**

*Dorothea Maria Riedel*

*Bojana Tesan*

### BRAZIL

#### **UNIVERSITY OF SÃO PAULO**

*Carlos Roberto Azzoni*

### BULGARIA

#### **SOFIA UNIVERSITY "ST. KLIMENT OHRIDSKI"**

*Alexander Victorovich Fedotoff*

### CANADA

#### **YORK UNIVERSITY**

*Barbara Crow*

### CHILE

#### **UNIVERSITY OF CHILE**

*Paula Castillo*

### CHINA

#### **FUDAN UNIVERSITY**

*Xiaoyuan Feng*

*Chunlin Yu*

#### **JILIN UNIVERSITY**

*Guangcui Zhang*

#### **LANZHOU UNIVERSITY**

*Weiguo Lu*

*Baotian Pan*

#### **NANJING UNIVERSITY**

*Zhong Yang*

*Yue Zhou*

#### **PEKING UNIVERSITY**

*Ya Deng*

*Jie Yu*

#### **CHONGQING UNIVERSITY**

*Guiwen Liu*

*Lichun Shu*

#### **INNER MONGOLIA UNIVERSITY**

*Fulin Feng*

#### **XINJIANG UNIVERSITY**

*Taxifulati Teyibai*

*Kui Wang*

### **YUNNAN UNIVERSITY**

*Chenyang Li*

*Xian Xiao*

### **SUN YAT-SEN UNIVERSITY**

*Shanmin Li*

### DENMARK

#### **UNIVERSITY OF COPENHAGEN**

*Pernille Winther*

### EGYPT

#### **AMERICAN UNIVERSITY IN CAIRO**

*Yasmine Ali Mohamed Ibrahim*

### Fiji

#### **UNIVERSITY OF THE SOUTH PACIFIC**

*Shaiza Zaria Janif*

### FRANCE

#### **CONSERVATOIRE NATIONAL SUPÉRIEUR DE**

#### **MUSIQUE ET DE DANSE DE PARIS**

*Camille Perrier*

#### **INSEAD**

*Helle Jensen*

### GERMANY

#### **UNIVERSITY OF LEIPZIG**

*Uwe Vollmer*

### GREECE

#### **NATIONAL & KAPODISTRIAN UNIVERSITY OF**

#### **ATHENS**

*Konstantinos Buraselis*

### HUNGARY

#### **CORVINUS UNIVERSITY OF BUDAPEST**

*Balázs Hátori*

#### **HUNGARIAN ACADEMY OF SCIENCES**

*Mariann Tarnóczy*

### INDIA

#### **JADAVPUR UNIVERSITY**

*Joyashree Roy*

#### **JAWAHARLAL NEHRU UNIVERSITY**

*Rakesh Kumar Verma*

*Bupinder Zutshi*

### INDONESIA

#### **UNIVERSITY OF INDONESIA**

*Bambang Wibawarta*

#### **GADJAH MADA UNIVERSITY**

*Didi Achjari*

*Danang Sri Hadmoko*



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ISRAEL

**BEN-GURION UNIVERSITY OF THE NEGEV**

*Stavi Baram*

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ARRUPE"**

*Massimo Massaro*

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*Kazunobu Imoto*

*Mitsuhide Shiraki*

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*Rami Moustafa Ali*

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*Alina Grzhibovska*

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*Mohd Hamdi Abd Shukor*

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**EL COLEGIO DE MÉXICO**

*Jean-Francois Prud'homme*

MONGOLIA

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*Batshukh Shairii*

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**UTRECHT UNIVERSITY**

*Dinasas Abdella*

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**MASSEY UNIVERSITY**

*Naomi Collins*

*Brigid Heywood*

NORWAY

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*Hege Merete Knutsen*

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*John Paul Claudio Vergara*

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*Andrzej Stefan Mania*

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THAILAND

**CHIANG MAI UNIVERSITY**

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**ANKARA UNIVERSITY**

*Yalcin Karatepe*

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*Karen L. Mcguinness*

**YALE UNIVERSITY**

*George Joseph*

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*Waichi Ho*



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*Sonja Steinbrech*

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*Eric Hirst*

**HOWARD UNIVERSITY**

*Linda Jones*

**THE JUILLIARD SCHOOL**

*Bärli Nugent*

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**VIETNAM NATIONAL UNIVERSITY, HANOI**

*Tuyet Thi Nguyen*

*Thi Thanh Tam Nguyen*

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**SYLFF FELLOWS**

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**UNIVERSITY OF CHILE**

*Paulina A. Berrios-Cortes*

**CZECH REPUBLIC**

**CHARLES UNIVERSITY**

*Štěpán Holub*

**FRANCE**

**CONSERVATOIRE NATIONAL SUPÉRIEUR DE**

**MUSIQUE ET DE DANSE DE PARIS**

*Carl-Emmanuel Fisbach*

**GERMANY**

**UNIVERSITY OF LEIPZIG**

*Stefan Jarolimek*

**GREECE**

**NATIONAL AND KAPODISTRIAN UNIVERSITY OF**

**ATHENS**

*Loukas Spanos*

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*Aluoka Nashon Otieno*

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*Ilona Baumane-Vitolina*

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*Sherilyn Tan Siy*

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*Radoslaw Rybkowski*

**UNITED STATES**

**COLUMBIA UNIVERSITY**

*Ann Marie Murphy*

**UNIVERSITY OF OREGON**

*Rux Prompalit*

**UNIVERSITY OF CALIFORNIA, SAN DIEGO**

*Jonathan Shalfi*

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**NIPPON FOUNDATION**

*James Huffman*

*Tatsuaki Kobayashi*

*Yohei Sasakawa*

*Tatsuya Tanami*

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**TOKYO FOUNDATION**

*Taisuke Abiru*

*Masahiro Akiyama*

*Takeo Ando*

*Yumi Arai*

*Takaaki Asano*

*Mikiko Fujiwara*

*Tetsuya Fukagawa*

*Mikako Hanada*

*Hikaru Hiranuma*



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*Akiko Imai  
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Kenji Someno  
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Nobumasa Tanaka  
Asako Uemura  
Tsuneo Watanabe  
Tomoko Yamada  
Satoko Yanoma  
Shoko Yoshihara*



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## PARTICIPANT BIOGRAPHIES



University  
of Malaya

### **Mohd Hamdi Abd Shukor**

Prof Dr Mohd Hamdi Bin Abd Shukor is University of Malaya's Deputy President and Deputy Vice Chancellor, in charge of academic and international matters. He is a senior professor in the Department of Mechanical Engineering and has been heading the Centre of Advanced Manufacturing and Material Processing since its inception. He received his bachelor's degree from Imperial College London and pursued his master's degree at Manchester University. He then went to Kyoto University for his DrEng degree. He wishes to communicate with various institutions in order to establish closer working ties.



Utrecht  
University

### **Dinastas Abdella**

Research areas include health, governance, and sustainable development. PhD is on access to sexual and reproductive health services in the context of decentralization in Tanzania. Member of the steering committee for the Netherlands' sexual and reproductive health and HIV platform (2012-present). Involved in teaching and coordinating tasks for the UCU-in-Africa Program (2013-2014). Worked at the Social Science Research Council, New York (2006-2008). A Sylff fellow (2004) at UU and president of the Sylff Global Council 2008-2009. Looking forward to meeting Sylff program administrators and exchanging ideas for platforms that help bridge and create knowledge in higher education.



Tokyo  
Foundation

### **Taisuke Abiru**

Research fellow and project manager, Tokyo Foundation. After graduating from Waseda University with a degree in political science and economics, earned his MA at the Moscow State Institute of International Relations. After working as a freelance journalist, assumed his current position. Is a member of Russia's Valdai International Discussion Club.



Gadjah  
Mada Uni-  
versity

### **Didi Achjari**

Dr. Didi Achjari is an associate professor in the Faculty of Economics and Business, Department of Accounting, Gadjah Mada University (UGM). He received his bachelor's degree in accounting from UGM, his master of commerce from the University of New South Wales, and a PhD in business administration from Curtin University of Technology, Perth. Besides accounting, his specialization is in information technology. He was the head of the Internal Audit Office at UGM before becoming Vice Rector for Finance and Information System (2011-2012) and Vice Rector for Planning, Finance and Information System (2012-present). He is co-chairman of the Sylff Steering Committee with policymaking responsibilities. This Sylff Administrators Meeting will be an opportunity for UGM to meet other partners in the network to share and learn best practices, common issues, and experiences in the management of the Sylff program at each institution.



Tokyo  
Foundation

### **Masahiro Akiyama**

President and senior fellow, Tokyo Foundation. Graduated from the Faculty of Law of the University of Tokyo and entered the Ministry of Finance. Professional career in government includes head of the Banking Investigation Division in MOF's Banking Bureau and councilor in MOF's Secretariat. Moved to the Defense Agency in 1991, serving as director general of the Defense Policy Bureau and the Finance Bureau, and administrative vice-minister of defense before resigning from the agency in 1998. Was visiting scholar at the Kennedy School of Government of Harvard University in 1999, and was chairman of the Ocean Policy Research Foundation from 2001 to 2012. Has also been professor at Rikkyo University and, since 2008, visiting professor at CISS, Peking University. Assumed his current position in June 2012.



University  
of Jordan

### **Rami Moustafa Ali**

Dr. Ali earned a PhD in experimental atomic physics from Kansas State University in 1993, and served as a postdoctoral fellow at Argonne National Laboratory, USA, before joining the University of Nevada in Reno as a faculty member in 1995. He moved to the Hashemite University, Jordan, in 2002 and the University of Jordan in 2005, where he has been serving as director of the Office of



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International Relations since 2008, and has been a UJ Sylff Steering Committee member since 2009. He would like to take the opportunity to foster relations with other Sylff institutions.



University  
of São Paulo

### **Carlos Roberto Azzoni**

Professor of Economics in the School of Economics, Administration and Accounting, University of São Paulo, Brazil. Served as chair of the department, associate dean and dean. Visiting Professor at the University of Illinois, Ohio State University and Cornell University. Chair of the Sylff Program at USP since 1995. Research interests include regional and personal inequality and other regional issues. Would like to see the Sylff vision emphasized in the meeting.



Ben-Gurion  
University  
of the Negev

### **Stavi Baram**

Dr. Baram is the Ben-Gurion University of the Negev Director of the Office for International Academic Affairs since June 2013. Baram has served as the director-general's senior assistant (2006-2013). She has also held the position of founding administrative director of the Medical School for International Health (1998-2006). Baram holds a PhD in Biophysical Chemistry from BGU. Chair of the Sylff steering committee at BGU since 2013. Would like to communicate with Sylff program administrators and various institutions.



Sylff fellow,  
University  
of Latvia

### **Ilona Baumane-Vitolina**

Received a Sylff fellowship in 2005 at the University of Latvia. Is now an assistant professor at the University of Latvia's Faculty of Economics and management. Main research areas include cross-cultural management, organizational behavior, and innovation management in SMEs. Awarded a Sylff research grant in 2006. Participated in the Sylff Regional Forum in 2007. Organized a Sylff anniversary meeting at the University of Latvia in May 2014. Would like to meet Sylff fellows and program administrators from various institutions and discuss future initiatives.



Sylff fellow,  
Universidad  
de Chile

### **Paulina A. Berrios-Cortes**

Received a Sylff fellowship in 2003-04 at the Universidad de Chile. Currently working as a Strategic Enrollment Management Doctoral Research Assistant at the State University of New York (SUNY). Main duties include analysis of growth of academic programs, labor projections, and out-of-state markets for enrollment, and provision of data reports to SUNY's Strategic Enrollment Management unit. Helped found the Sylff Chilean graduate students association in 2003 and served as its President from 2004 to 2007. Participated in the Sylff Regional Forum in 2005 & 2007. Member of the Sylff Fellow Council 2005-2007. Awarded Sylff Research Abroad in 2011. Would like to reconnect and meet new Sylff fellows and program administrators from various institutions around the world.



University  
of Latvia

### **Gundars Berzins**

Chancellor of the University of Latvia from 2010. Has a doctor of science in management. Main research areas coincide with lectures at the Faculty of Economics and Management: Management of the economic process and technology, management of enterprise strategy and politics, strategic and operative planning, and management theory. A Sylff Financial Committee chairperson at the UL since 2010. Would like to communicate and exchange experience with Sylff program administrators from various institutions.



National &  
Kapodistrian  
University of Athens

### **Konstantinos Buraselis**

Undergraduate study and diploma of History & Archaeology at the Faculty of Philosophy, Dept. of History & Archaeology, University of Athens, 1968-1973. Postgraduate study and doctor's degree (Dr.phil.) in ancient history, with Greek and German scholarships, at the Philipps-Universität Marburg (Germany), 1973-1979. Research fellow of the Research Centre for Antiquity at the Academy of Athens, 1980-1985. Elected director of the Centre, 1985-1989. Associate professor of Ancient History at the University of Athens, 1989-2000. Professor of Ancient History at the University of Athens, 2000-. Director of the Library of History at the University of Athens (1991-1996, 1998-2000, 2001-2005, 2013-). Head of the Committee of International Relations, University of Athens (2007-2010). Head of the Department of History and Archaeology (2005-2007, 2009-2011). Deputy Head of the Saripolos Foundation of the University of Athens (2007-). Vice-Rector of the University of Athens on Academic Affairs and International Relations (2014-).





Haas  
School of  
Business,  
UC Berkeley

### **Maria Vicenta Carkovic**

Executive Director of the Institute for Business Innovation at the Haas School of Business in the University of California, Berkeley. Also, Executive Director for the Clausen Center for International Business and Policy and lecturer of global macroeconomics to master students in business administration. Prior to joining Berkeley, directed an undergraduate program at Brown University and taught advanced courses in macroeconomics and international trade. Had a 12-year career at the International Monetary Fund as before reentering academia. Has published numerous articles and has taught and designed courses for the IMF. Sylff administrator since 2014, eager to learn what others do.



University  
of Chile

### **Paula Castillo**

Paula Castillo has a bachelor in history from Universidad Católica de Chile and an M.A in political sciences and international relations from the same university. Her field of expertise involves European politics and the EU integration process. Currently, she is Coordinator for International Cooperation and Agreements at the Universidad de Chile and is leading the coordination for projects concerning the involvement of the university in regard UE projects in the framework of Erasmus Mundus development.



Massey  
University

### **Naomi Collins**

Ms. Naomi Collins is coordinator for Sasakawa Programmes, Massey University, New Zealand. I have coordinated the Sasakawa Fellowship Fund for Japanese Language Education (NZ) programme since 1997, and added the Sylff programme in 2011. It's exciting and humbling to be involved in interviews of the shortlisted Sylff candidates in New Zealand—seeing such gifted, articulate and passionate young people inspires me! This is my first Sylff Conference and I'm looking forward to meeting and comparing notes with other Sylff administrators from around the globe.



York Uni-  
versity

### **Barbara Crow**

Professor Barbara Crow is the dean of Graduate Studies. Her research interests are in the social, cultural, political and economic implications of digital technologies. She has edited collections on mobile technologies, US radical feminism, and Canadian women's studies. She has worked on a number of large-scale interdisciplinary grants with engineers, designers, artists and communication scholars to produce technical and cultural content for mobile experiences. At York University, she is involved with the adjudication and administration of the Sylff award. Her expectation is that we can find some better ways to coordinate and collaborate with Sylff award recipients at other universities.



University  
of Michigan

### **Alan Verne Deardorff**

Alan V. Deardorff is John W. Sweetland Professor of International Economics and Professor of Economics and Public Policy, University of Michigan. With a Ph.D. in economics from Cornell University and on the faculty at Michigan since 1970, he has served as Chair of Economics and now Associate Dean of the Gerald R. Ford School of Public Policy. His research has contributed to international trade theory and policy. Over the years, he has advised Sylff fellows and attended the Sylff Administrators Meeting in 2011. He looks forward to meeting other participants from around the world.



Peking  
University

### **Ya Deng**

Assistant President of Peking University, Secretary-General of Peking University Education Foundation, and Vice Chairperson of Peking University Alumni Association. Dr. Deng has been engaged in higher education research for many years and has published many influential papers in journals like the *Peking University Education Review* and *Journal of Higher Education*. She was selected as a Director of the Foundation and appointed by the Board of Directors as the Secretary-General of the Foundation in 2005, in charge of the daily operations, including fund-raising, financial management and program implementation. As the chair of Sylff Steering Committee at Peking University, she would like to communicate with Sylff program administrators from various institutions.





Chiang Mai  
University

### **Puangpetch Dhanasin**

Dean of the Faculty of Social Sciences, Chiang Mai University (CMU) , Thailand and also Associate Professor at the Geography Department. Main topics of interest include: physical geography, hydrology and water resource development, environmental conservation and tourism management. Served as the chairperson of the Sylff Steering Committee at CMU since August 20, 2012. Looking forward to meeting with other Sylff Administrators from various institutions in order to exchange and share experiences and information concerning Sylff administration. It would also give me a chance to visit Tokyo Foundation office and officers in order to create better understanding amongst each individual .



Graduate  
Institute of  
International  
and Development  
Studies

### **Dominic Florian Eggel**

Senior Representative of the Graduate Institute of International and Development Studies, Geneva. Dominic holds a PhD in International History and his research focuses on European history, history of ideas and historiography. In charge of representing the Graduate Institute nationally and internationally. Participating to SYLFF steering committee since 2008, substitute of Dr. Laurent Neury, since 2013. Hopes to benefit from networking through the SYLFF community and learn new ways on how to promote and sustain the SYLFF network internally.



Portland  
State University

### **Margaret Carter Everett**

Dean of Graduate Studies, Portland State University. Holds a Ph.D. in anthropology from Yale University and a B.A. from Smith College. Research interests include international health, food and social inequality, and Latin American studies. Currently Chair of the Oregon Sylff Committee. Would like to learn about professional development opportunities for Sylff awardees.



Sofia University

### **Alexander Victorovich Fedotoff**

Professor of Korean, Mongolian and Tibetan Literature, Sofia University, and Director of the Center for Asian Studies. Ph D and Doctor Habil. degrees holder. Main research areas include East and Central Asian literature, culture, religions and philosophy. Vice-Chair and Coordinator of the Steering Committee of Sylff program in Sofia University since 1999. Would like to renew communication with Sylff program administrators from various institutions.



Fudan University

### **Xiaoyuan Feng**

Vice President of Fudan University, responsible for international cooperation, alumni affairs and fund raising. Dean of Shanghai Medical College Fudan University from 2006 to 2011, responsible for the development of the education, research, practice and service in the medical field. A radiologist, who is also the Chairman-elect of the Chinese Society of Radiology. Became chair of the Sylff program in the year 2013. Would like to communicate with Sylff program administrators from various institutions, as well as to enhance the cooperation.



Inner Mongolia  
University

### **Fulin Feng**

Educated at Mathematics College of Inner Mongolia University and began working there after graduation. Became the Vice Department Head of Mathematics College in 1994. In 1996 became the Vice Section Chief and then Section Chief of the Postgraduate Department, and in 2013 was named Head of the Student Workgroup of the Science and Engineering College. Since 2005, has been the Minister of the Postgraduate Department and also Vice Dean of the Postgraduate Department.



Sylff fellow,  
Paris Conservatoire

### **Carl-Emmanuel Fisbach**

Received a Sylff fellowship in 2010–2011 at the Paris Conservatoire. Is currently a saxophone professor at the Conservatoire of Calais, France. Studied classical saxophone, chamber music, pedagogy at the Paris Conservatoire, where he obtained a master's degree, before pursuing post-graduate studies. Has won several national and international competitions and regularly gives concerts in France and abroad. Released his first album in March 2011 with pianist Wenjiao Wang. Participated in "Together in Tohoku" Sylff project in August 2012. Was awarded a Sylff Leadership Initiatives



grant in 2013. Would like to communicate with Sylff fellows and program administrators from various institutions.



University  
of the  
Western  
Cape

### **David Fisher**

Professor David Fisher is the Deputy Vice Chancellor for Student Development and Support at the University of the Western Cape. This portfolio is intimately responsible for the holistic development of students. UWC's vision is to provide hope to our communities and to shape the future of South Africa by investing in the leadership potential of our students. It is crucial that we partner in the vision of the Sylff Programme to produce the future leadership from the ranks of our students. It is our hope to learn from our international counterparts to enable better leadership development of our students.



Waseda  
University

### **Hidehiko Fukuda**

Manager of the Research Council at Waseda University since 2014. Has been working as an administrative staff member at the Research Promotion Division, Waseda University, for six years since 2008. A Sylff contact person at Waseda University since 2010.



University  
of Latvia

### **Alina Grzhibovska**

Director of the International Relations Department at the University of Latvia since 1990. MA in philology and MA in public administration. Professional responsibilities include administrator and coordinator of internationalisation activities on the institutional level; SC member of the Utrecht Network; and institutional administrator and contact person for UNICA, BSRUN, and Campus Europae. A Sylff contact person and member of the Sylff Steering Committee since 2002. Would like to communicate and exchange experience with Sylff programme administrators from various institutions.



University  
of Deusto

### **Jose M. Guibert**

Rector of the University of Deusto (Basque Country, Spain). PhD in industrial engineering. Main research areas include ethics of technology and leadership. He was director of the Department of Industrial Technologies, and also of the Center for Applied Ethics. Head of the University of Deusto Sylff Steering Committee since 2013. Sylff supports collaborative activities of the University of Deusto since 1992. Would like to share our view of leadership, to get to know the Sylff community from the inside, and to foster liaisons with other Sylff institutions.



Gadjah  
Mada Uni-  
versity

### **Danang Sri Hadmoko**

Dr. Danang Sri Hadmoko is a lecturer in the Faculty of Geography, Gadjah Mada University (UGM). He received his bachelor's degree in geography from UGM and continued his postgraduate studies with a master of science in geography from Paris 1 Panthéon-Sorbonne University, France; and a Ph.D from Panthéon-Sorbonne's Institute of Geography. He was the head of the Bureau of International Affairs in UGM's Faculty of Geography before taking on his current position as Executive Director for International Affairs in the Directorate of Partnership, Alumni, and International Affairs. This Sylff Administrators Meeting will be an opportunity for UGM to meet other partners in the network to share and learn best practices, common issues and experiences in the management of the Sylff Program at each institution.



Corvinus  
University  
of Budapest

### **Balázs Hámori**

Balázs Hámori is a Professor of Economics and Head of the Comparative Economics Department at Corvinus University of Budapest. He has also served as a member of the Board of Trustees of Sylff's Hungarian Chapter since 1991. He received a degree in economics from the Karl Marx University of Economic Sciences (Budapest) in 1969 and his Ph.D. in Economics from the Hungarian Academy of Sciences in 1985. He has participated in various postgraduate programs and has served as visiting professor at different universities in the US, Europe, and Vietnam. He is a frequently cited author of many books. Most recently, his research has focused on institutional economics, behavioral economics and behavioral issues of an information economy, as well as the economics of innovations. He hopes to get new information on the practices, successes and challenges of other Sylff chapters and administrators during the meeting in Tokyo.





Massey  
University

### **Brigid Heywood**

Professor Brigid Heywood is the Assistant Vice-Chancellor (Research, Academic & Enterprise) at Massey University where she leads the team responsible for the development and implementation of the strategies, policies and standards which support the research, teaching and learning and enterprise objectives within the framework of the University's 2025 Strategic Plan. Before joining Massey she held senior executive posts at UK universities as well as developing her own research in materials chemistry and contributing to teaching and learning initiatives and outreach. She has served on a number of national and international committees and review bodies in support of research and academic policy development and knowledge transfer activities. She is an active champion for equity and diversity in tertiary education.



Tokyo  
Foundation

### **Hikaru Hiranuma**

Research fellow and project manager, Tokyo Foundation. Worked at Nissan Motor Co., Ltd., before assuming his current position in 2000. Is concurrently a member of the Sub-Committee on Energy Supply Issues, Science Council of Japan's Committee on Supporting Reconstruction after the Great East Japan Earthquake.



University  
of Texas at  
Austin

### **Eric Hirst**

Associate Dean for Graduate Programs and John Arch White Professor of Business, University of Texas at Austin. My research focus is individual investor and professional security analyst valuation judgments and decisions. My teaching focus is financial accounting, financial statement analysis, and international business. I oversee the portfolio of Texas MBA programs (full-time, working professional, and executive). We work with Sylff through the McCombs School of Business CIBER program. I am interested in learning about successful Sylff programs at other institutions.



University of  
New South  
Wales

### **Jennifer Hislop**

Research Support Officer, Research Office Business School, University of New South Wales. I have been working at UNSW since 2008 and have been very involved with the recruitment of Higher Degree Research Students (HDR) and ranking of students for scholarship and providing information and support and funding to HDR students during their candidacy. I also provide social and networking opportunities to the HDR students. I have been actively involved in the application and selection of Sylff fellows since 2012. A Sylff Steering Committee member at UNSW since 2014, I would like to communicate with Sylff program administrators from various institutions.



Columbia  
University

### **Waichi Ho**

Executive Director, Weatherhead East Asian Institute, Columbia University. Has worked in education and international health for over 20 years at Yale University Council on East Asian Studies (1995-1998), Hong Kong School of Business (1998-1999), UCSF hospital systems, the University of California, San Francisco (1999-2000), the Institute of Global Health (2001-2002) and the Global Fund to Fight AIDS, TB and Malaria (2002-2004). Has served as the SYLFF Coordinator for Columbia University since 2004. Would like to communicate with Sylff program administrators from various institutions.



University of  
the Western  
Cape

### **Lorna Benita Holtman**

Professor Lorna Holtman is the Director of Postgraduate Studies at the University of the Western Cape, South Africa. She completed her PhD at Louisiana State University in Baton Rouge in 2000. Her PhD thesis examined the importance of the biology laboratory in facilitating conceptual change. She is currently the current chairperson of the South African National Committee of the International Union of Biological Sciences and is an Executive Member of IUBS, as well as President of the Commission on Biology Education for the period 2012 to 2015 and the Africa representative. She is currently also the South African Coordinator for the Erasmus Mundus project. She has been the Sylff administrator for the University of the Western Cape since 2011 and the National Research Foundation (NRF) Designated Authority for scholarships and bursaries at the University of the Western Cape since 2013.





Sylff fellow,  
Charles  
University

### Štěpán Holub

Received a Sylff fellowship in 2002–2003 at Charles University, Prague. Is now a Czech lawyer at the Holubova Law Firm specializing in corporate and private clients and real estate law. Is an arbitrator and certified mediator. Was a Sylff Fellows Council member representing Europe/Africa from 2005 to 2007. Looking forward to meeting Sylff fellows, program administrators and old friends.



American  
University  
in Cairo

### Yasmine Ali Mohamed Ibrahim

Officer of Recruitment and Fellowships in the Office of the Dean of Graduate Studies at the American University in Cairo, with over eight years of professional experience in the fields of higher education and student services and retention. Her responsibilities include the co-administration of over 30 graduate fellowships at AUC, in addition to managing and reporting on graduate student recruitment at AUC on the local, regional, and international levels. She is a committee member and co-administrator of the Sylff fellowship in Cairo and is interested in communicating with all Sylff program administrators and students to further solidify relations between Egypt and the Middle East and other parts of the world. Yasmine is currently in the process of writing her graduate thesis for an MA in development studies at AUC.



Tokyo  
Foundation

### Akiko Imai

Executive director (public communications) and research fellow, Tokyo Foundation. Earned her master's degree in public administration from the John F. Kennedy School of Government, Harvard University. Has been a managing editor of *Japan Echo* magazine, visiting researcher at the Edwin O. Reischauer Center for East Asian Studies of the Johns Hopkins University, and a visiting researcher at the University of Tokyo's Graduate Schools for Law and Politics. Is concurrently a specially appointed professor at Showa Women's University.



Waseda  
University

### Kazunobu Imoto

Administrative staff member of the Research Promotion Division, Waseda University, since 2013. Was formerly an investment banker at Citigroup. A Sylff contact person at Waseda University since 2013.



Tokyo  
Foundation

### Eriko Ishikawa

Program officer for Leadership Development at the Tokyo Foundation. Earned her MA in International Relations from Dokkyo University and joined the Foundation in 2005. Dispatched to the Cabinet Office of the Japanese government for two years and returned to the foundation in 2012. Currently in charge of the Sylff Leadership Initiatives and a domestic program called the Tokyo Foundation "Weekend School" for Japanese municipal officers. Looking forward to seeing old friends as well as welcoming new members to Sylff community!



University of  
the South  
Pacific

### Shaiza Zaria Janif

Research Student Coordinator, the University of the South Pacific. Janif has a BA in geography and language/literature and was awarded the Vice-Chancellor's Medal for the most outstanding graduate in Education in 2010. She recently completed her master's dissertation and is currently working towards her qualification in tertiary teaching. She is actively engaged in community projects and has been part of Fiji's delegation to foreign countries in 2010 and 2012. As RSC she coordinates all postgraduate research activities at USP and is also the Sylff administrator. She is keen to meet and learn from other administrators from various institutions.



Sylff fellow,  
University  
of Leipzig

### Stefan Jarolimek

Received a Sylff fellowship in 2004–2007 at the University of Leipzig, Germany. Is now a substitute professor of corporate communication and public relations at the Johannes Gutenberg-University Mainz. Main research areas include sustainability and CSR communication, PR theory, comparative research, and media ethics. Participated in the Sylff Regional Forum in 2007 and received a Sylff Network Program award in 2004–2006. Is head of the Association of Leipzig University Sylff



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Fellows. Would like to communicate with Sylff fellows and program administrators from various institutions.



INSEAD

### **Helle Jensen**

Associate Director, Stewardship & Donor Relations Services, INSEAD. My team is responsible for managing a comprehensive stewardship and donor relations programme which maximizes donor satisfaction through gift acknowledgement, appreciation, reporting and recognition.



University  
of Oslo

### **Karen Crawshaw Johansen**

Senior Adviser for International Research Cooperation, Office for International Relations and Research Support, University of Oslo. Main focus areas are the University of Oslo's priority countries for research cooperation, including China, Brazil, India and Japan. Provides advice and support to university and relevant faculty leadership in international matters, develops and facilitates international institutional partnerships and agreements. Works with research policy and analysis for institutional development, particularly within internationalisation. Has been a member of University of Oslo's Sylff Steering Committee since 2004 and is the institutional contact person for Sylff at the University. Looking forward to exchanging experiences and ideas with Sylff program administrators from various institutions.



Uppsala  
University

### **Ingela Anna Karin Johansson**

Senior Administrative Faculty Officer, Uppsala University. Administrator for the Sylff-program since 1996 and coordinator since 2008. Looking forward to communicating with Sylff program administrators from institutions all over the world.



Yale Uni-  
versity

### **George Joseph**

Deputy Director, Whitney and Betty MacMillan Center for International and Area Studies at Yale University, and Director for International Relations and Leadership Programs, Yale University. Supports the University's engagement, strategy, and visibility across Asia by working with deans, directors, and faculty. Also supervises support for the University's activities in Africa, Middle East, Europe, and Latin America. Oversees the development and the delivery of leadership programs for academia, government, and civil society convened by Yale's faculty and schools. Joining the Yale Office of International Affairs in 2004 shortly after its establishment, George holds undergraduate and graduate degrees from Washington University in St. Louis and graduate degrees from Yale. Would like to communicate with Sylff program administrators from various institutions.



Tokyo  
Foundation

### **Yoko Kaburagi**

Program officer for Leadership Development at the Tokyo Foundation since September 2008. Duties include liaison with Sylff institutions and fellows in Europe and Oceania and with the institutions endowed with the Nippon Foundation Fund for Japanese Language Education (NF-JLEP). Served in such international development organizations as Plan Japan, UNICEF Somalia, and the Japan International Cooperation Agency before joining the Foundation. Received her MA in Anthropology from the University of Alaska Fairbanks. I am always inspired by the outstanding Sylff administrators and fellows I meet. These encounters expose me to new worlds that keep my mind young and fresh. During the meeting, I hope to find hints through discussions with administrators and fellows on ways the Foundation can further support the leadership development of fellows.



Tokyo  
Foundation

### **Zentaro Kamei**

Director of policy research and research fellow, Tokyo Foundation. Graduated from the Faculty of Economics, Keio University, in 1993. Worked for the Industrial Bank of Japan (now Mizuho Bank) and Boston Consulting Group and served as a member of the House of Representatives before joining the Tokyo Foundation. Also served as a lecturer at the Faculty of Economics, Kobe University. Is concurrently an advisor at the Mizuho Research Institute.





Ritsumeikan  
Asia Pacific  
University

### **Akio Kamiko**

Vice-President, Ritsumeikan Asia Pacific University (APU). I started teaching at the College of Policy Science, Ritsumeikan University, in 2008 and moved to APU this year. Before that, I worked for the Ministry of Internal Affairs and Communications, the former Ministry of Home Affairs. I teach public administration.



Ankara  
University

### **Yalcin Karatepe**

Professor of Finance and the Dean of Ankara University Faculty of Political Science. Received his Ph.D. in financial economics from the University of New Orleans. Research areas include portfolio management, international finance and banking. Has been working at Ankara University since 1996. President of the Turkish Finance Association. Senior member of the Sylff steering committee at Ankara University. Would like to communicate and establish partnerships with Sylff program administrators from different institutions.



Tokyo  
Foundation

### **Sota Kato**

Senior fellow and project manager, Tokyo Foundation. After earning a law degree from the University of Tokyo, joined the Ministry of International Trade and Industry in 1991. Served as assistant director for Aircraft and Defense Industries and deputy director for the International Economic Division, MITI, and senior fellow at the Research Institute of Economy, Trade, and Industry. Received an MBA (with honors) from Harvard Business School and PhD in political science from the University of Michigan. Is concurrently a professor at the International University of Japan.



University  
of Oslo

### **Hege Merete Knutsen**

Hege Merete Knutsen is a professor in Human Geography, Department of Sociology and Human Geography, University of Oslo. She works in the intersection of development geography, economic geography and labour geography. Her main research interests are industrial development in global production networks and changing labor regimes in transition economies and social-democratic welfare states. She became a member of the Sylff steering committee at the University of Oslo in 2008 and has been the head of the committee since 2011. She looks forward to learning more about Sylff strategies for the future.



Keio Uni-  
versity

### **Akira Koshiura**

Associate Manager of Academic and Student Affairs, Keio University, Japan. As a member of the Keio administrative staff, has been in charge of student life (scholarships), career support, academic affairs, and international students. A Sylff steering committee member at Keio University since June 2014. I am looking forward to meeting Sylff program administrators in Tokyo.



Yunnan  
University

### **Chenyang Li**

Dr. Chenyang Li is Professor, Doctorial Advisor, and Deputy Section Chief of Social & Humanities Science Research Affairs Office, Yunnan University. Professor Li has long been engaged in the study of Myanmar issues, the politics and international relations in Southeast Asia, and sub-regional cooperation among Chinese Southwest regions and neighboring countries. He has published more than 10 books and chapters, and more than 100 journal articles in Chinese and English. Professor Li has been a Sylff Steering Committee member at Yunnan University since 2013, and he would like to communicate with Sylff program administrators from various institutions.



Sun Yat-sen  
University

### **Shanmin Li**

Professor of finance and Vice President, since July 2013, of Sun Yat-sen University. Main research areas include corporate finance, capital market and corporate governance. Was a visiting scholar at California State University-Hayward from February to September 2001 and at Harvard Business School in August 2007. Sylff Steering Committee chairperson at Sun Yat-sen University since 2013. Would like to communicate with Sylff program administrators from various institutions.





Chongqing  
University

### **Guiwen Liu**

Director of International Affairs Office, Chongqing University, and professor in the School of Construction Management and Real Estate. He obtained his PhD in 2003 from the Hong Kong Polytechnic University. His research interests include urban development, construction management and economics, value management and property development. He also serves as vice president of Chinese Research Institute of Construction Management. Over the past decade, he has published more than 100 papers and 3 books and became an influential researcher in construction management. A Sylff Steering Committee member at Chongqing University since 2012. Would like to communicate with Sylff program administrators from various institutions.



Lanzhou  
University

### **Weiguo Lu**

Deputy director of international cooperation and exchange office, Lanzhou University. Senior visiting scholar at the University of California, Santa Barbara in 2002-03. He would like to communicate with Sylff program administrators from various institutions and find opportunities for cooperation.



Uppsala  
University

### **Lars Gösta Magnusson**

Professor in economic history, Uppsala University, and dean of the university's Faculty of the Social Sciences. Chairman of the Swedish Collegium for Advanced Studies (SCAS) and a member of the Royal Academy of Sciences. Holds an honorary doctoral degree from Kyoto Sangyo University. Three main research fields are history of economic thought in Sweden and Europe, mainly 18th and 19th century; regulation and political economy in a historical perspective; and Swedish model of labor market relations from a comparative perspective (1930-2005). Chairman of the Sylff Steering Committee since 2013.



University of  
the Western  
Cape

### **Ncedikaya E. Magopeni**

Executive Assistant to the Deputy Vice Chancellor, University of the Western Cape. His work has always been focused on development, and since 2005, he has worked in the area of student development and support. He was appointed acting Deputy Vice Chancellor two times when the incumbent at the time was on a study visit. He became aware of Sylff through participation in policy discussions. Ncedikaya is looking forward to an exciting and rejuvenating discussion in Tokyo, placing Africa's development imperatives in the international context.



Jagiellonian  
University

### **Andrzej Stefan Mania**

Professor of Political Science and International Relations and Vice-Rector of the Jagiellonian University in Krakow, Poland, since 2008. He is also the Head of the Chair of American Studies and Head of the Chair of History of Diplomacy and International Politics at JU. Research focus includes US foreign policy and security issues for the contemporary world. Vice-chairman of the State Accreditation Committee in Poland from 2000 to 2006. Member of the Sylff Steering Committee since 1994 and chairman of the committee since 2008. Interested in building links with other institutions of the Sylff program.



University  
of Belgrade

### **Ljiljana Markovic**

Full professor in Japanese Studies and Vice Dean, Faculty of Philology, University of Belgrade; Chairperson of the Doctoral Studies Program; Member of the Belgrade University Council and Coordinator of Academic Cooperation with Japan. Educated at Cambridge University and Chuo University. Awarded the Minister of Foreign Affairs of Japan Prize in 2010. Author of numerous academic publications in the field of different aspects of Japanese language and Japan's civilization. I would like to establish active working cooperation between the University of Belgrade and Universities in the Sasakawa group, with the possibility of organizing mutual projects between Universities in the future.





Institute of  
Political Edu-  
cation "Pedro  
Arrupe"

### **Massimo Massaro**

General Secretary, Institute of Political Education "Pedro Arrupe", Italy. Was a Sylff fellow in 1996-1997 and has been Chairperson of the Sylff Steering Committee since 2013. Would like to share different experiences of managing Sylff programs.



Princeton  
University

### **Karen L. McGuinness**

Associate Dean for Graduate Education, Woodrow Wilson School, Princeton University. Karen works closely with the WWS Vice Dean to plan the master's curriculum, and she serves as the key liaison between WWS faculty and students on all academic matters. She was one of the co-founders of the WWS Gender and Policy Network (GPN) and continues to advise this student network. Karen was a Lecturer of International and Public Affairs at WWS between 1996 and 2004. A Sylff Steering Committee member at Princeton since 2005. Looks forward to meeting and interacting with Sylff program administrators from around the world.



Fletcher  
School

### **Nora Moser McMillan**

Manager of Student Academic Programs/Registrar, the Fletcher School, Tufts University. Nora McMillan has been at the Fletcher School for the past 20 years working in student advising and services. Her primary responsibilities include working with students to craft an academic program that satisfies both the academic and professional goals of the students while at the same time meeting school requirements. She has been part of the Fletcher Sylff steering committee since 2002. A goal for this year's administrator's meeting is to better understand some of the other Sylff schools and what they offer that could be of benefit for Fletcher Sylff scholars.



Tokyo  
Foundation

### **Takashi Mihara**

Research fellow and project manager, Tokyo Foundation. Graduated from the Faculty of Political Science and Economics, Waseda University. Joined Jiji Press in 1995, working in the Business News Department, Kochi Branch, and Government News Department, covering the Ministry of Finance; Ministry of Land, Infrastructure, Transport, and Tourism; Ministry of Education, Culture, Sports, Science, and Technology; and the Association of Prefectural Governors. Assumed his current position in April 2011.



Sylff fellow,  
Columbia  
University

### **Ann Marie Murphy**

Received a Sylff fellowship in 1994-1996 at Columbia University. Is now an associate professor, Seton Hall University. Main research interests include international politics and political change in Southeast Asia, particularly Indonesia. Participated in the Sylff 20th anniversary symposium at Columbia University. I would like to find ways to strengthen ties between Sylff fellows and create opportunities for future collaboration.



University  
of Nairobi

### **Eunice Wanjiru Mutitu**

I am Prof. Eunice Mutitu of University of Nairobi. Currently Director of Postgraduate Studies at the University. I co-ordinate the post graduate studies at the University that has 13,000 graduate students. Do their admissions, administer scholarships and research thesis examinations and oversee the postgraduate students welfare. Professor of Plant Pathology with research interests in soil borne plant diseases and storage problems that lead to mycotoxin contamination focusing in biological control. Have been coordinating Sylff programmes since 2009 and assisted 10 students every year on the programme. Have assisted one student on successful student research abroad. Look forward to hearing more about the changes in new finance strategies and interact with the other administrators on the same



Vietnam  
National  
University,  
Hanoi

### **Tuyet Thi Nguyen**

Vice-Director, Students Affairs Department, Vietnam National University, Hanoi. Principal fields of scholarship and research include higher education studies, including policy and management. Working experience: Scholarship Program Administration, Events Organization. Working at Vietnam National University, Hanoi since 1998. My job now is look after students at our University. I have been appointed as Contact person of Sylff Steering Committee at Vietnam National Universities since 2012. As a member of SYLFF Steering Committee, I have gained a lots



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of knowledge about management of SYLFF program, especially how to select the good fellows for SYLFF Scholarship. Attending the meeting in Tokyo can help me to communicate effectively with SYLFF program administrators from various countries as well as institutions.



Vietnam  
National  
University,  
Hanoi

### **Thi Thanh Tam Nguyen**

Officer of Political-Student Affairs Department at Vietnam National University, Hanoi. Main major is in education management. Has worked as an assistant for the Sylff Steering Committee at Vietnam National University since 2010. Participated in workshops about changing and adapting education with universities from such countries as Japan, Sweden, and Australia. Through the Sylff administrators meeting, would like to figure out the creation/solution for raising and developing Sylff, further strengthening relationship between Vietnam National Universities and other universities/institutes, especially with Japanese partners.



Sylff fellow,  
University of  
New South  
Wales

### **Xuan Thanh Nguyen**

Received a Sylff fellowship in 2010 at the University of New South Wales. Is now a lecturer in economics, Faculty of Business and Law, Deakin University. Main research areas include international trade and industrial organization. Awarded an SRA grant in 2010. Would like to network with Sylff fellows and program administrators from various institutions on research and student exchange projects.



Tokyo  
Foundation

### **Ippeita Nishida**

Research fellow and project manager, Tokyo Foundation. Received his master's degree in development studies from the London School of Economics and Political Science. After working for private-sector consultancies, joined Medecins Sans Frontieres (French Section) as a nonmedical volunteer in 2004, participating in emergency humanitarian missions in South Sudan and Liberia. Returned to Japan and served as a program advisor in the Secretariat of the Cabinet Office's International Peace Cooperation Headquarters. Enrolled in the Matsushita Institute of Government and Management before assuming his current position in June 2011. Was a member of the Munich Young Leaders (2014) and International Visitor Leadership (2010) Programs.



The Juilliard  
School

### **Bärli Nugent**

Assistant Dean and Director of Chamber Music, The Juilliard School. Launched initiatives in chamber music, academic honors, entrepreneurship and mentoring; serves on Juilliard faculty. As a classical flutist, performed 1,000 concerts worldwide with the Naumburg Award-winning Aspen Wind Quintet; principal flute for 18 years with Marin Alsop's Concordia Orchestra. Artist-Faculty at the Aspen Music Festival and School for 30 years. Created the annual Sylff Chamber Music Seminar exchange program with Sylff partners Gretchen Amussen of the Paris Conservatoire and Dorotea Riedel of Vienna University in 2006. Would like to exchange ideas with Sylff colleagues about the importance of the arts in building bonds amongst peoples.



Tokyo  
Foundation

### **Sanae Oda**

Executive director (general affairs and Sylff endowment management), Tokyo Foundation. Was a Tokyo Foundation program officer during Sylff's first 15 years, visiting candidate universities on fact-finding missions, overseeing the establishment of Sylff endowments at 57 institutions, organizing Sylff Administrators Meetings in Beijing and Vancouver, and spearheading the development and implementation of fellows' support programs, which were launched in 1994. Assumed her current position in June 2014. Hoping to speak directly with many Sylff faculty members, administrators, and fellows to gain insights into how we can work together to grow this unique and important fellowship program.



Sylff fellow,  
University  
of Nairobi

### **Aluoka Nashon Otieno**

Received a Sylff fellowship in 2000 while at the University of Nairobi, Kenya. I am currently a PhD student in environmental law and policy at the Centre for Advanced Studies in Environmental Law and Policy (CASELAP), University of Nairobi and a consultant. I was awarded the Sylff Leadership Initiatives award in 2013 leading to the Kisumu Leadership and Development Conference on the anniversary of the Promulgation of Kenya's Constitution 2010. I would like to engage in lively and expansive networking with other emerging Sylff leaders and administrators across the globe.





Lanzhou  
University

### **Baotian Pan**

Prof. Pan Baotian is the Vice President of Lanzhou University, professor and PhD supervisor. He began to work at Lanzhou University in 1983 after graduation as a geography major and obtained his master's and PhD degrees in physical geography in 1988 and 1991, respectively. He conducted research at the Royal Holloway University of London and at the University of California, Santa Barbara, as a senior visiting scholar. His research focuses on giant river basins and environmental effects of Tibet Plateau uplift. He is a member of the Geography and Geology Appraisal Group of Academic Degree Committee of State Council, Vice Chairman of Chinese Tibet Plateau Research Association, Deputy Director of Glaciology Research Group of China Geographical Society, Deputy Director of Quaternary Landform Research Committee of China Geography Association, Vice Chairman of Editorial Board of the Journal of Lanzhou University as well as an editorial board member for many academic journals, including *Geography Science*.



Conserva-  
toire de  
Paris

### **Camille Perrier**

With literature and political science degrees from the Sorbonne University and the Institute for Political Science–Paris, Camille Perrier has worked with French companies in culture, communication and publishing. Within the framework of the cross-cultural years organized between France in China, from 2003 she worked in France's Hong Kong Consulate for three years coordinating “Le French May.” More recently, she worked as a fundraiser for the Ensemble Intercontemporain—founded by Pierre Boulez—and, since early 2014, as a Development Officer for the Paris Conservatoire. Camille Perrier looks forward to learning more about Sylff and to meeting her many international colleagues.



Sylff fellow,  
University  
of Oregon

### **Rux Prompalit**

Received a Sylff fellowship in 2002–2003 at the University of Oregon. Vice-president for planning and development and lecturer at Payap University in Chang Mai, Thailand. Works in local communities with different backgrounds and socioeconomic status. Commitments include evaluation research on highland farming sustainability and promoting research on ethnic minority languages to preserve languages and cultures found along the Thai border. Participated in the Sylff Regional Forum at the University of Texas and at Chiang Mai University in 2003, and the Sylff retreat workshop at Peking University in 2006. Would like to exchange ideas with Sylff fellows on university's social responsibility to local communities.



El Colegio  
de Mexico

### **Jean-Francois Prud'homme**

Jean-Francois Prud'homme is the V.P. for Academic Affairs at El Colegio de Mexico since 2003. In that position, he has developed an expertise on higher education issues at the national and international levels. He holds a Ph.D. in Political Science from York University and a D.E.A. in International Relations from the Institut d'études politiques de Paris. He is a member of the Mexican National System of Researchers and has published extensively on democratization, citizenship and political parties in Mexico and Latin America. In 2010, he co-edited the 16 volumes collection “Los grandes problemas de México,” published by El Colegio de Mexico to commemorate the 70th anniversary of its foundation. He has been the President of the Sylff Committee of El Colegio de México since 2003.



University  
of Coimbra

### **Joaquim Manuel Costa Ramos de Carvalho**

Vice-Rector for International Relations at the University of Coimbra. Was involved in various initiatives related to academic internationalization, namely the projects Tuning Educational Structures in Europe and Latin Americana, and research projects in the area of history and heritage in the 6 and 7 European Framework Programs. Administrator of the Sylff program at the University of Coimbra since 2011. Would like to understand better the different ways in which the Sylff program is promoted and managed at different institutions.





University of  
Music and  
Performing  
Arts Vienna

### **Dorothea Maria Riedel**

Project management at the University of Music and Performing Arts Vienna. Main areas of activity include organization of major artistic projects, inter-university projects and cooperation with external cultural and other institutions. Conception and processing of projects. Contact person for Sylff and administrator of Sylff programs for many years. Interested in communicating with Sylff administrators of art universities who are in charge of similar fields of work.



Jadavpur  
University

### **Joyashree Roy**

ICSSR National Fellow, Professor of Economics and Coordinator of Global Change Programme, at Jadavpur University. Main research areas include multidisciplinary approaches to understanding developmental challenges and Climate Challenges. Was a Ford Foundation Post Doctoral Fellow (1997-98) in Environmental Economics at Lawrence Berkeley National Laboratory, California, USA. Among the network of scientists who shared in 2007 Nobel Peace Prize awarded to IPCC (Intergovernmental panel on climate change). Co-sharer (2012) of Prince Sultan Bin Aziz Prize for water. The Sylff Programme Director at Jadavpur University since 2003. Wish to explore avenues for strengthening Global SYLFF network for advancing human wellbeing.



Sylff fellow,  
Jagiellonian  
University

### **Radoslaw Rybkowski**

Received a Sylff fellowship in 1997, while completing a Ph.D. at the Jagiellonian University. Associate Professor of American Studies and Public Policy at the Institute of American Studies and Polish Diaspora, Jagiellonian University. Also, the rector's proxy for alumni relations. Two main research areas include higher education policy and the history of North American theatre. Member of the selection committee of JREX 2002-2003. Participated in the Sylff Regional Forum in Cairo in 2003. Awarded the Program Development Award in 2004. I would like to learn more from other participants and to share my knowledge on community building through alumni networks.



Sylff fellow,  
Keio Uni-  
versity

### **Mihoko Sakurai**

I received a Sylff fellowship in 2013-2014 at Keio University and am now a PhD student at the same university. My research field is policy management and management of information systems. My dissertation topic is disaster recovery management of municipal governments, especially in the Information and Communication Technology field. I received an SRA award in 2014 and studied at the University of Georgia in the U.S. for three months. Thank you for having me at the meeting. I am excited to see people from all over the world and share research interests with you.



Nippon  
Foundation

### **Yohei Sasakawa**

Chairman of the Nippon Foundation, Special Envoy of the Government of Japan for National Reconciliation in Myanmar, and World Health Organization Goodwill Ambassador for Leprosy Elimination. As chairman of one of the largest grant-making organization in Asia, Sasakawa has led various initiatives which address global challenges, including public health, education, food security, human rights, and maritime protection and development. Yohei Sasakawa founded the Sylff program together with his father, the late Ryoichi Sasakawa, in 1987. Since then, Sasakawa has played a prime role in enhancing the development of the program and enabling it to become one of the largest fellowship programs in the world.



National  
Academy of  
Governance

### **Batshukh Shairii**

Vice rector of the National Academy of Governance in Mongolia, which prepares, trains and re-trains government officials. Graduated from the university of named after Karl Marx as a psychologist, received a master's degree in public administration, and earned a doctorate on the theme of contention of personnel management for Mongolian Public Administration in German. I have been working in NAOG since 1994 as a lecturer, professor, director of the compound school of NAOG and vice-rector. In 2001-2002 and since 2012, I have been a member and chair of the Sylff steering committee at NAOG. Would like to exchange experiences with the member institutes of Sylff community.





Sylff fellow,  
UC San  
Diego

### Jonathan Shalfi

Received a Sylff fellowship from 2012–2014 at IR/PS, UC San Diego. Am now a student at the Inter-University Center for Japanese Language Studies, Yokohama. Studied Japanese energy policy and conducted research from 2013–2014 on renewable energy integration and electric industry deregulation. Currently studying Japanese language with plans to enter a PhD program in 2016. Gave presentation at last year's Sylff fellows gathering in Tokyo. Would like to network with other Sylff recipients and institutions at this year's meeting.



Chongqing  
University

### Lichun Shu

Prof. Lichun Shu is the Executive Vice Chairman of the University Council, Chongqing University. He also serves as director of the Chinese Society of Electrical Engineering, deputy director of the editorial committee of *High Voltage Technology*, member of the National Electrical Insulator Standardizing Committee and vice chairman of Chongqing Electric Engineering Society. Mainly engaged in the research of high voltage and insulation technology in the field of electrical engineering, he has conducted a systematic study especially in the external insulation discharge characteristics and mechanism of power supply system in the complicated atmospheric environment of ice coating, filth and low pressure, acid rain and acid cloud, achieving a large number of significant research results. Would like to communicate with Sylff program administrators from various institutions.



Sylff fellow,  
Ateneo de  
Manila  
University

### Sherilyn Tan Siy

Received a Sylff fellowship in 2004–2007 at the Ateneo de Manila University. Writer, psychologist, and teacher. Board member of Salu-Salo Food Bank Philippines and Kalipunan ng Nagkakaisang Filipino sa Japan (KAFIN). Chair of the 2015 The Women's Conference (Japan). Participated in various Sylff Regional Forums and Building a Better Asia Retreats. Member of the Sylff Fellows Council 2005–2009. Awarded a Sylff Leadership Initiatives grant in 2013. Looking forward to reconnecting with old friends and forging new connections with like-minded others in the global Sylff community.



University  
of Belgrade

### Dalibor Soldatic

Vice-Rector of the University of Belgrade for international relations. Director of the Department for Iberian Studies at the Faculty of Philology. Undergraduate and master studies from the Nacional Autonomous University of Mexico (UNAM), Ph.D. from the University of Belgrade. Former Vice-Dean for international relations and research of the Faculty of Philology. Areas of research include Spanish contemporary literature and Latin-American literature. Member of the University of Belgrade Sylff Steering Committee. I expect from the meeting further development of cooperation within the Sylff family and an exchange of ideas on potential fields and subjects.



Sylff fellow,  
National &  
Kapodistri-  
an Universi-  
ty of Ath-  
ens

### Loukas Spanos

Received a Sylff fellowship in 1999–2000 at the National & Kapodistrian University of Athens. Scientific Advisor, Hellenic Parliament and Researcher, University of Athens. Research interests include corporate governance, corporate responsibility, organizational change and public governance. Participated in a number of Sylff-related activities, including Visit Japan Program (2000), the Sylff Regional Forums (2003–2005) and the Provisional Sylff Fellows Council (2003–2005). Chairman of the Greek Sylff Fellows Association and member of the Sylff Steering Committee of the University of Athens. Would like to discuss and network with Sylff fellows and program administrators and exploit new challenges and opportunities for the Sylff program.



UC San  
Diego

### Sonja Steinbrech

Director of Degree Program Enrollment, School of International Relations and Pacific Studies, University of California, San Diego. Currently chairs the admissions advisory group of the Association of Professional Schools of International Affairs (APSIA). Past positions include work with American University's School of International Service, and the Free University of Bolzano, Italy. Interested in forging partnerships with other Sylff Institutions to encourage movement of graduate students across national borders through exchange and direct enrollment. Languages: English, Italian, Spanish.





Tokyo  
Foundation

### **Keita Sugai**

Earned a master's degree in political science from Central Michigan University and worked as a national government administrator and a private firm's marketing manager before joining the Tokyo Foundation in 1998. Is currently serving as a Program Officer for the Sylff program. Would like to receive Sylff members' feedbacks on Sylff-related activities and programs as much as possible.



Tokyo  
Foundation

### **Takashi Suzuki**

Director for Leadership Development and Research Fellow, Tokyo Foundation. Graduated from the Faculty of Law, University of Tokyo, and earned a master's degree from the Graduate School of Media and Governance (focused on urban planning and development), Keio University. Worked for a management consulting company, investment bank, executive training company, real estate fund investment company, and trust and investment advisory company, primarily engaged in developing and supervising new projects. Was director of policy research from 2009 to 2010, and assumed his current post in 2010.



Tokyo  
Foundation

### **Mari Suzuki**

Director for Leadership Development, Tokyo Foundation. Holds a bachelor's degree in International Relations from the University of Tokyo. Taught English at a secondary school for five years, and spent a total of 13 years in US and Britain translating on a freelance basis. Her overseas experience enabled her to observe the US and British educational systems—from the preschool to graduate-school levels—and to compare them to the system in Japan. Joined the Foundation in 2008. In summer 2012, organized a visit to areas affected by the March 2011 earthquake and tsunami by Sylff fellows from three music schools. Hoping to work together with administrators and fellows to enrich this global program.



Nippon  
Foundation

### **Tatsuya Tanami**

Executive Director of the Nippon Foundation. He is in charge of the foundation's international programs that cover a wide range of activities in the areas of human resources development, leprosy elimination, intellectual and academic exchange. He has been involved with the Sylff Program for more than 10 years and acted on the steering committee from 2004 to 2009. Before joining the Nippon Foundation, he was a Program Director of the International House of Japan, a Japanese private organization promoting cultural, intellectual and academic exchange between Japan and countries in the world.



Hungarian  
Academy of  
Sciences

### **Mariann Tarnóczy**

Head of the Department of Hungarian Science Abroad, Hungarian Academy of Sciences. Graduated from the University of Economics, Faculty of Industry, Budapest, and attended the post-graduate School of Economics Faculty of Management. Main activities include research organization, research sociology, science policy, and managing of fellowship funds in the field of scientific research. I have worked with Sylff for 25 years since 1989, administering the Sylff program in Hungary, organizing the program on a nationwide level, organizing 3 Sylff conferences in Hungary, participating in 7 Sylff administrators' meetings. I do expect a common thinking about the results and future possibilities of Sylff, focusing on few major issues seems to be desirable: tolerance, ecology, demography etc.



University of  
Music and  
Performing  
Arts Vienna

### **Bojana Tesan**

International coordinator of the the Univeristy of Music and Performing Arts Vienna, Department for External Relations. Coordinator for Non-European countries, responsible for extra-European relations, networks and partnerships. Organization of teaching mobility and student mobility outside of Europe. Welcoming visitors and guests from all over the world. As well as organizing and accounting of worldwide projects. Interested in meeting new people and coordinators from Sylff and open to share experience and knowledge.





Xinjiang  
University

### **Taxifulati Teyibai**

President and Professor of Xinjiang University, Guest Professor of Beijing Normal University and Risscho University; Expert Enjoying the State Council Special Allowance of China. Graduated from Science-Engineering University of Tokyo in 1992 with PhD. Main research areas include resources and environment, and the application of remote sensing in arid and semi-arid areas. Chair of Sylff Steering Committee at XJU since 2009. Would like to communicate with Sylff program administrators, especially presidents of member universities on how to cultivate young students of great creativity and how to make the university better fulfill its social responsibilities.



Keio Uni-  
versity

### **Hideyuki Tokuda**

Dean of the Graduate School of Media and Governance and a Professor of the Faculty of Environment and Information Studies, Keio University, Japan. Research and teaching interests include ubiquitous computing systems, decentralized autonomous systems, embedded systems, sensor networks, and smart spaces. A member of Science Council of Japan, Vice President and Fellow of IPSJ (Information Processing Society of Japan), JSSST (Japan Society of Software Science and Technology) Fellow and a member of the IEEE, ACM, IPSJ and IEICE. A Sylff Steering Committee member at Keio University since 2000. We would like to extend mutual network with Sylff program administrators.



Ateneo de  
Manila  
University

### **John Paul Claudio Vergara**

Vice President for the Loyola Schools of the Ateneo de Manila University (The Loyola Schools constitute the higher education unit of the university and hosts undergraduate and graduate programs in the Humanities, Social Sciences, Management, and Science and Engineering). Professor of Computer Science. Chairs the Sylff Steering Committee of the Ateneo de Manila University and looks forward to sharing experiences with other Sylff program administrators.



Jawaharlal  
Nehru Uni-  
versity

### **Rakesh Kumar Verma**

Finance Officer of Jawaharlal Nehru University, New Delhi. Have been dealing with finance at the national and international level for over 30 years. Have been the auditor of United Nations High Commissioner for Refugees, the World Tourism Organization and the International Seabed Authority and have worked as Accountant General of various states in India. As Finance Officer of JNU, I am responsible for overall financial supervision and control of the university including preparation of budget and the annual accounts and have been looking after the financial aspects of the Sylff program in the university for the last three years.



University  
of Leipzig

### **Uwe Vollmer**

Professor of Economics, University of Leipzig, and Director of the Institute for Theoretical Economics. Main research interests include the Theory of Financial Intermediation, Microeconomics of Banking, and Monetary Policy Institutions. Research Visits at the University of Illinois at Urbana-Champaign, Université Lyon II (Lumière), Hacettepe University, Ankara, University of Kobe, and Keio University, Tokyo. A Sylff Steering Committee member at the University of Leipzig. I would like to communicate with other steering committee members about political and economic situation in their countries.



University  
of Belgrade

### **Aleksandra Vranes**

Professor at the Faculty of Philology, University of Belgrade. Chair of: Department of NLA for Development and improvement of library services in Serbia (2000-2002); Department of Library and Information Science, Faculty of Philology (2000-2010); Department of Albanian Studies, Faculty of Philology (2010-2013); Department of Manuscripts of Matica Srpska in Novi Sad (from 2012). President of the Association of Serbian Librarians (2004-2009). Dean of the Faculty of Philology, University of Belgrade, Serbia (2010-present). Author of several books (Academic Libraries; Ethics in Science and Culture; Bibliography), numerous studies and research papers. Initiated and organized 16 international and 8 national meetings. Editor in chief of several journals.





Xinjiang  
University

### Kui Wang

Deputy director of the Department of International Cooperation and Exchanges and Contact person for the Sylff Steering Committee at XJU since 2008. Associate professor in the College of Foreign Languages. Main responsibilities include international cooperation and exchanges (overseas scholarships, foreign experts, overseas training of teachers, international students, exchange of students with partner universities, international conferences, international collaborative activities in teaching and research). Would like to communicate with Sylff program administrators on how to make better use of the Sylff fund and the new programs.



Tokyo  
Foundation

### Tsuneo Watanabe

Director of foreign & security policy research and senior fellow, Tokyo Foundation. Became a dentist after graduating from the Tohoku University School of Dentistry. Attended the New School for Social Research, where he received his MA in political science. In 1996, became a visiting research scholar at the Center for Strategic and International Studies (CSIS), going on to become a research associate, fellow, and, in March 2003, a senior fellow. In 2005, returned to Japan. After serving as a senior fellow at the Mitsui Global Strategic Studies Institute in Tokyo, assumed his current position. Is concurrently an adjunct fellow, CSIS, and senior fellow, Okinawa Peace Assistance Center.



Universitas  
Indonesia

### Bambang Wibawarta

Professor of Japanese Area Studies, Universitas Indonesia. Bambang Wibawarta finished his doctorate in 1999 and actively engaged in many research activities. In 1997 and from 2000-2001, he was a visiting researcher at Tohoku University. In 2006-2008 he was the Director of Center for Japanese Studies of Universitas Indonesia and was chosen Dean for Faculty of Humanities. Currently, he serves as the Vice Rector for Academic and Student Affairs and has been the Chair of the Sylff Steering Committee since 2013. Would like to communicate with Sylff program administrators from various institutions.



University  
of Copen-  
hagen

### Pernille Winther

Head of Section/Academic Advisor—Outgoing Students, International Education and Grants, the University of Copenhagen. Has worked with student mobility since 2003 at the Danish Fulbright Commission. Since 2010 at the International Office at the University of Copenhagen with the responsibility for exchange agreements in the US. Sylff Administrative Coordinator at the University of Copenhagen since the beginning of 2014. Look forward to learning more about the programme and to meeting other Sylff program administrators.



Yunnan  
University

### Xian Xiao

Vice President (international cooperation, academic) of Yunnan University, Chairman of Sylff Steering Committee of Yunnan University since 2007. Dr. Xiao is a professor of international relations, specializing in the Middle East. He is the author of more than 10 books, including: *China and the Middle East: Past and Present*; *Islamic Resurge in the Contemporary World*; *The Jewish Nation and Jewish People*; and *The Middle East since 1945*, and has published over 60 articles in various academic journals. Since 1986, Prof. Xiao Xian has worked as a guest professor or visiting scholar at universities in the UK, Israel, USA, Holland, and New Zealand.



Tokyo  
Foundation

### Tomoko Yamada

Program officer for Leadership Development, Tokyo Foundation. Career experience includes business consulting and consumer marketing at foreign-affiliated companies in Japan. Holds a Bachelor of Arts in language from International Christian University in Tokyo. Joined the Tokyo Foundation in 2008. Currently a program officer responsible for day-to-day management of Sylff institutions, mainly in North and South America, the Middle East and some in Europe. Also responsible for follow-up programs, such as the Sylff Chamber Music Seminar. Hope this Administrators meeting will be beneficial for the participants in Sylff program management, especially for those who are new to Sylff.





Sylff fellow,  
Keio University

### **Tatsuya Yamamoto**

Tatsuya Yamamoto is Associate Professor of International Relations at Seisen University (Department of Global Citizenship Studies) in Tokyo. He received a Sylff fellowship in 2001-2002 at Keio University, and he holds a PhD in media and governance from Keio University Graduate School of Media and Governance. He currently carries out the research on “democracy in the age of social media” project including both developed and developing countries. He participated in the Sylff Africa/Europe Regional Forum held in September 2003 at the American University in Cairo. In 2007, attended Building a Better Asia (BABA) Future Leaders’ Dialogue, a retreat for young Asian leaders organized by the Nippon Foundation and held at Peking University, as a Sylff fellow. Welcome to Japan, and I’m looking forward to share our experiences with you in December.



Ritsumeikan  
Asia Pacific  
University

### **Michiaki Yanagawa**

Office Administrator of Secretariat Division at Ritsumeikan Asia Pacific University since 2001, in charge of Student Dormitory: AP House, Secretary to APU 2nd President, and Secretariat Sylff Steering Committee since 2011. Thank you very much for attending Sylff Administrators Meeting and for contributing to the success of the meeting at Beppu 2010. At last, I would like to communicate with Sylff program administrators from various institutions.



Nanjing  
University

### **Zhong Yang**

Vice President of Nanjing University, and Professor in the Department of Business Administration, Business School. Field of research includes organizational behavior theory, transnational enterprise management and higher education management. Participation writer of 11 books and textbooks, and has more than 70 academic papers published in core journals. Was a visiting scholar at Harvard University and Yale University, and is the host of several projects supported by Natural Science Foundation of China and so on. Chair of the Sylff Assessment Committee and Sylff Steering Committee at NJU since 2013. Would like to communicate with Sylff program administrators from various institutions.



Fudan University

### **Chunlin Yu**

Associate Professor Chunlin Yu is the Director of International Exchange and Cooperation, Foreign Affairs Office, Fudan University. Deputy Director of the organizing committee for the Shanghai Forum (hosted by Fudan University), which is financially sponsored by the Korea Foundation for Advanced Studies. Is also the standing director and researcher for Fudan University Japanese Studies Center. Secretary, Fudan University Daisaku Ikeda Thoughts Research Institute.



Peking  
University

### **Jie Yu**

Vice director, department of program management, Peking University Education Foundation. She earned her master’s degree in management from Peking University in July 2009. She is in charge of program management, including scholarships, stipends and faculty funds. As the contact person of the Sylff program at Peking University, she would like to communicate with Sylff program administrators from various institutions.



Jilin University

### **Guangcui Zhang**

Ph.D. and Associate Professor in Economics, Director of Division of International Relations, Jilin University. Main research areas include demography and economic cooperation in Northeast Asia and International Collaborations in Higher Education. A Sylff Fellow at Jilin University and a member of the Provisional Sylff Fellows Council launched by the Tokyo Foundation during 2003-2005. Contact person for the Sylff Steering Committee at Jilin University since 2003. Would like to communicate with Sylff program administrators from various Sylff institutions to seek more collaborations between each other.



Nanjing  
University

### **Yue Zhou**

Administrator of scholarship management, Graduate School, NJU. Engaged in the routine management of the NJU-SYLFF program since 2008. Would like to communicate with Sylff program administrators from various institutions.





Jawaharlal  
Nehru Uni-  
versity

### **Bupinder Zutshi**

Professor of Human Geography and Settlements, Centre for the Study of Regional Development, Jawaharlal Nehru University, New Delhi, India and Director Admissions and Controller of Examinations, Jawaharlal Nehru University. Main research areas include human settlements and their changing habitat, demographic changes and population composition, food security among marginalized communities, status of elementary and higher education, child labour situation. Has published several books, research articles and completed several research projects. Has organized several national and international seminars and conferences. As Director Admissions and Controller of Examinations would like to share and communicate JNU experience of Sylff program with Sylff program administrators from various institutions



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# LOGISTICAL INFORMATION

## ACCOMMODATIONS

Hotel Okura Tokyo  
2-10-4 Toranomom, Minato-ku, Tokyo 105-0001, Japan  
(4-6-minute walk from the Tokyo Foundation)  
+81-(0)3-3582-0111

The Tokyo Foundation will cover the cost of accommodations for one participant per institution at Hotel Okura Tokyo for five (5) nights from the evening of Sunday, December 7, through the morning of Friday, December 12, 2014. Participants are asked to settle incidental expenses directly with the hotel.

If you need to change your room reservations after your arrival, contact the Hotel Okura Tour Coordinator at +81-(0)3-3224-6620.

## MEETING VENUE

All sessions will be held at the Nippon Foundation Building (where the Tokyo Foundation's offices are located)

1-2-2 Akasaka, Minato-ku, Tokyo 107-0052 Japan

## SMOKING POLICY

Smoking is prohibited in all enclosed areas inside the Nippon Foundation Building. There is a designated smoking area located just outside the building. While at Hotel Okura, please follow the hotel's smoking policy.

## INSURANCE

The Tokyo Foundation does not assume any liability for personal injuries sustained by or loss of/damage to property belonging to the participants (or accompanying persons), either during or as a result of the meeting. Participants are requested to make their own arrangements with respect to health and travel insurance.

## TRANSPORT

There will be no prearranged ground transport between the airport and Hotel Okura Tokyo. Participants are requested to make their own arrangements. The simplest way of traveling to and from the airport is to use the limousine bus, with direct service between Narita/Haneda and the hotel. There are also express trains making stops at major stations. For details, please ask the hotel concierge. Access information can be found on the Hotel Okura website:  
<http://www.hotelokura.co.jp/tokyo/en/information/access/index.html>

## DRESS CODE

The dress code for all sessions, including the welcome dinner and farewell buffet, is business casual.



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## INTERNET ACCESS

### *Meeting Venue*

We are unable to provide Internet access or computers at the meeting venue. Please make your own arrangements for a Wi-Fi router or computer, if necessary.

### *Hotel Okura Tokyo*

Internet access is available in guest rooms as well as in the computer booth, open 24 hours a day, at the Business Center of the Okura Salon on the 5th floor of the Main Building.

## USE OF IMAGES

Unless you notify us otherwise, by registering for the meeting you give your consent to our use of your photo(s) during the meeting on the Tokyo Foundation and Sylff websites and in Tokyo Foundation publications.

## CONTACT INFORMATION

Leadership Development, Tokyo Foundation

Tel: +81 (0)3 6229 5503

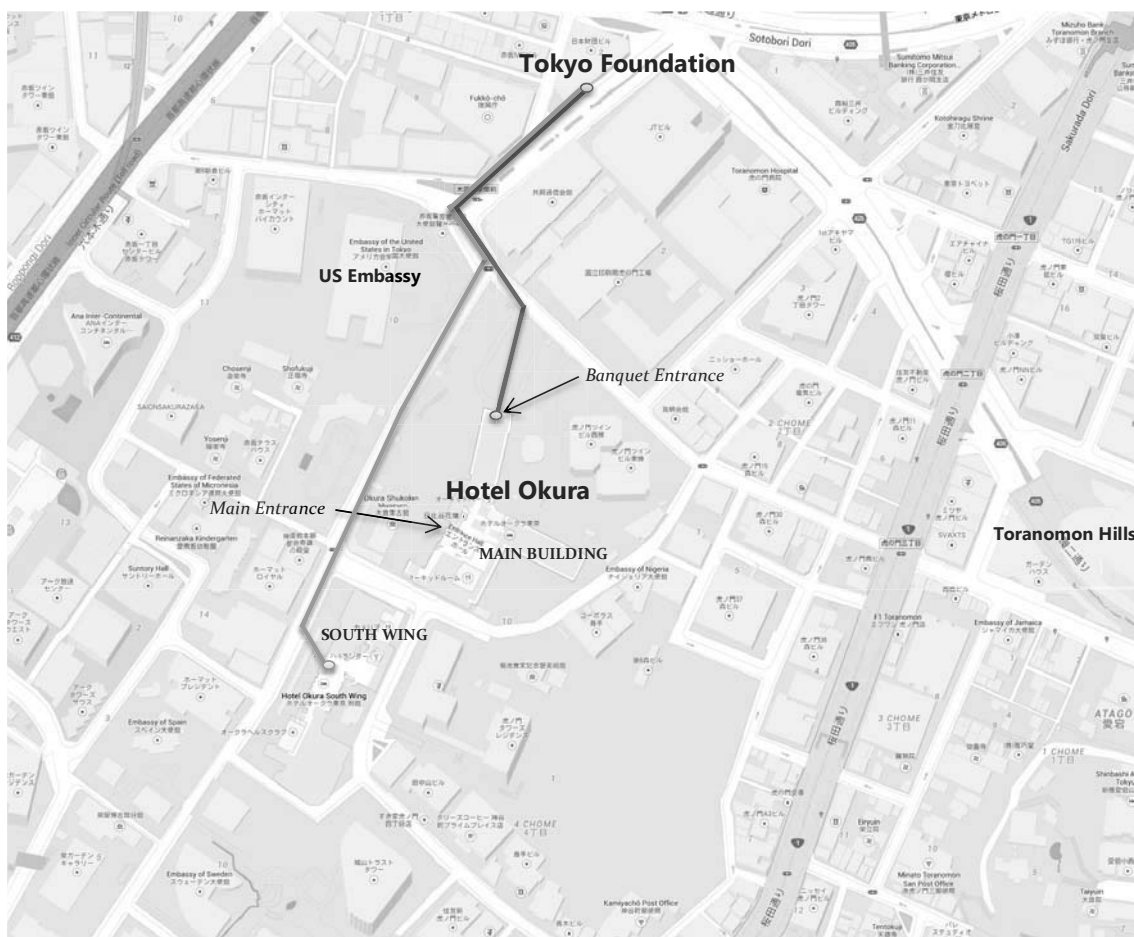
Office hours: Monday–Friday, 9:00–17:00 (Japan Standard Time)



## DIRECTIONS

*Hotel Okura to the Tokyo Foundation (Nippon Foundation Bldg.)*

(Approx. 4 minutes on foot from Hotel Okura Main Building's Banquet Entrance, 6 minutes from South Wing)









The Tokyo  
Foundation

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Developing Policy • Investing in People • Transforming Society